



GOVERNMENT OF PUERTO RICO  
Puerto Rico Public-Private Partnerships Authority



# REQUEST FOR QUALIFICATIONS

Puerto Rico Electric Power Authority

Thermal Generation Facilities

RFQ 2020-1

Issued by the Puerto Rico Public-Private Partnerships Authority

**Date Issued: August 10, 2020**

**Responses Due Date: September 15, 2020 at 5:00 PM AST**



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Puerto Rico Public-Private Partnerships Authority



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*This RFQ (as defined herein) is prepared for informational purposes only and does not purport to be all-inclusive or to contain all the information that a Respondent (as defined herein) may desire in investigating the potential transaction. No express or implied warranty is given by the Puerto Rico Public-Private Partnerships Authority or any other agency or instrumentality of the Government of Puerto Rico as to the accuracy or completeness of the information contained herein or otherwise made available in connection with the Project (as defined herein).*







# 1. Overview of RFQ and PPP Process

## 1.1 Introduction

The Puerto Rico Public-Private Partnerships Authority (the “**Authority**”), in collaboration with the Puerto Rico Electric Power Authority (“**PREPA**”), hereby issues this Request for Qualifications (“**RFQ**”) to request Statements of Qualifications (“**SOQs**”) from companies and consortia interested in managing, operating, maintaining, asset managing and decommissioning, as applicable, one (1) or more of the base-load generation plants and gas turbine peaking plants located throughout the island of Puerto Rico (the “**Legacy Generation Assets**”). The Legacy Generation Assets have a total system-wide PREPA-owned dependable generation capacity of approximately 3,600 MW. A full listing of the Legacy Generation Assets included in this solicitation is provided in Figure 1 of Section 2.2.2. Additional technical information on the Legacy Generation Assets can be found in Appendix C. The aforementioned services would be provided pursuant to one (1) or more public-private partnership (“**PPP**”) contracts, in the form of one or more operation and maintenance agreements, relating to the Legacy Generation Assets and with terms tied to the remaining useful lives of the applicable Legacy Generation Assets (the “**Project**”). The Project will not involve the sale of any of the Legacy Generation Assets.

The Authority and PREPA wish to enter into a PPP with one (1) or more Person(s) (as defined in the Act 120 Regulation (as defined herein)), including but not limited to private sector companies or consortia, electric cooperatives or energy cooperatives (each, a “**Private Partner**”) for the management, operation, maintenance and decommissioning, as applicable, of some or all of the Legacy Generation Assets in order to achieve the following objectives:

- introduce private sector operational expertise;
- increase the safety, reliability, resiliency, power quality and efficiency of Puerto Rico’s Legacy Generation Asset operations;
- facilitate Puerto Rico’s transition to PREPA’s Vision for the Future of Power in Puerto Rico described in the 2019 IRP (as defined herein);
- implement operational excellence of electricity generation facilities consistent with prudent industry practices, including improved safety and compliance with environmental and other applicable regulatory requirements; and
- increase cost efficiency while achieving the aforementioned operational objectives in coordination with the T&D Operator (as defined herein).

Any natural or legal person, joint venture, partnership or other entity, or consortium thereof, that submits an SOQ in response to this RFQ (each, a “**Respondent**”) is encouraged to review the following documents, which are available for download on the Authority’s website at <http://www.p3.pr.gov>, for further background on the Project and the legal framework within which it will be executed:

- PREPA Organic Act, Act No. 83 of May 2, 1941, as amended;
- Public-Private Partnership Authority Act, Act No. 29-2009, as amended (the “**PPP Act**”);
- Puerto Rico Energy Transformation and RELIEF Act, Act No. 57-2014, as amended (“**Act 57**”), including integration of the Integrated Resource Plan, docket number CEPR-AP-2018-0001 (the “**2019 IRP**”);
- PREPA Revitalization Act, Act No. 4-2016, as amended;



- Puerto Rico Oversight, Management, and Economic Stability Act, Pub. L. 114-187, as amended (“**PROMESA**”);
- Puerto Rico Electric System Transformation Act, Act No. 120-2018, as amended (“**Act 120**”);
- Regulation for the Procurement, Evaluation, Selection, Negotiation and Award of Partnership Contracts and Sale Contracts for the Transformation of the Electric System under Act No. 120-2018, as amended (the “**Act 120 Regulation**”); and
- Puerto Rico Energy Public Policy Act, Act No. 17-2019, as amended (“**Energy Public Policy Act**”).

In addition, the PREPA Fiscal Plan, certified on June 29, 2020 by the Financial Oversight and Management Board for Puerto Rico (“**FOMB**”) and the 2020 Fiscal Plan for Puerto Rico, certified by the FOMB on May 27, 2020 (the “**Government Fiscal Plan**”) are available at <https://oversightboard.pr.gov/fiscal-plans-2/>.<sup>1</sup>

## 1.2 Background of Puerto Rico’s PPP Program

The PPP Act provides that the public policy of the Government of Puerto Rico (the “**Government**”) is to favor and promote the establishment of PPPs for the development of certain Priority Projects (as defined in the PPP Act) to, among other things:

- further the development and maintenance of infrastructure facilities;
- share with the private sector the risks involved in the development, operation and/or maintenance of such projects;
- improve the services rendered by and the functions of the Government; and
- encourage job creation and promote Puerto Rico’s socioeconomic development and competitiveness.

The PPP Act provides that the public policy with respect to PPPs is to maintain such controls as are necessary to protect the public interest yet balance this need for controls with the profit-making purpose of any private operation. The contractual relationship must thus be mutually beneficial, while ensuring the efficient, effective and affordable provision of public goods and services to all citizens.

The Authority was created pursuant to the PPP Act as a public corporation of the Government affiliated with the Puerto Rico Fiscal Agency and Financial Advisory Authority (known by its Spanish acronym “**AAFAF**”). The Authority is designated as the sole government entity authorized and responsible for implementing the Government’s public policy on PPPs and for determining the functions, services or facilities for which PPPs are to be established.

For each proposed PPP project, the Authority must establish a committee (the “**Partnership Committee**”), as provided in the PPP Act, responsible for, among other things: (i) qualifying, evaluating and selecting the proposed PPP; (ii) establishing the terms and conditions of the agreement(s) to be (A) awarded to each Private Partner as a result of the process described in this RFQ (the “**RFQ Process**”) and the competitive procurement process that follows the RFQ Process (the “**RFP Process**”) and (B) executed by each Private Partner and PREPA to establish a PPP (the “**PPP Contract**”); and (iii) reporting on the procedures followed and the reasons for selecting a particular proposal (the “**Partnership Committee Report**”).

**Respondents should note that the Partnership Committee has been vested with the authority to negotiate the terms of each PPP Contract for the proposed PPP project. PREPA has been vested with the authority to execute each PPP Contract negotiated by the Partnership Committee with each Private**

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<sup>1</sup> Please note that the Government Fiscal Plan does not reflect the impact of COVID-19. A revised fiscal plan will be made available once certified by the FOMB.



**Partner, subject to the approvals of (i) the Puerto Rico Energy Bureau (created by Act 57 to regulate, monitor, and enforce the energy public policy of the Government) (“PREB”), (ii) the board of directors of each of the Authority and PREPA, (iii) the FOMB and (iv) the Governor or her delegate, each such approval as described in more detail below.**

#### **Approval by PREB**

To obtain PREB’s approval, PREB must find that the relevant PPP Contract complies with the energy public policy, the regulatory framework and applicable law, and issue a certificate certifying such compliance (the **“Energy Compliance Certificate”**). If PREB does not either issue the Energy Compliance Certificate or a negative decision with respect thereto within thirty (30) days, it will be deemed to have approved the PPP Contract. Once the Energy Compliance Certificate has been issued or deemed issued, any amendment to the PPP Contract will require the issuance of a new Energy Compliance Certificate.

#### **Approval by Board of Directors of the Authority and Board of Directors of PREPA**

After both the completion of the negotiation of the PPP Contract and the issuance of the Energy Compliance Certificate, the Board of Directors of the Authority and the Board of Directors of PREPA will approve or reject the Partnership Committee Report and the PPP Contract by means of a resolution.

#### **Approval by FOMB**

Once the PPP Contract has been approved by PREB, the Board of Directors of the Authority and the Board of Directors of PREPA, the Partnership Committee Report and the PPP Contract will be submitted to the FOMB. The PPP Contract will require the consent of the FOMB pursuant to the FOMB’s contract review policy established under Section 204(b)(2) of PROMESA, which requires FOMB approval of all local Puerto Rico contracts entered into by the Government or any covered instrumentality with an expected value of \$10 million or more in the aggregate.

#### **Approval by Governor**

Following the FOMB’s consent, the Partnership Committee Report and the PPP Contract must be delivered to and approved by the Governor or her delegate. The Governor or her delegate must approve or deny the PPP Contract in writing within thirty (30) days of receiving the Partnership Committee Report and the PPP Contract. If the Governor or her delegate does not approve the PPP Contract within thirty (30) days, the PPP Contract will be treated as if it had been denied by the Governor.

The mere fact that a required approval is obtained does not confer the right by any Respondent to claim indemnity, refund or any payment whatsoever on account of expectations arisen in any stage of the process, or for expenses incurred during the RFQ Process or the RFP Process.

### **1.3 Background on Transformation of the Electric System**

On January 22, 2018, the Government announced its intent to transform and modernize the electric system through private ownership, management or operation of PREPA’s assets. PREPA had suffered years of underinvestment and substandard management, resulting in significant operational and financial challenges that were exacerbated by Hurricane Irma and Hurricane Maria in September 2017 and by the earthquakes in December 2019, January 2020 and May 2020.

On June 20, 2018, Act 120 was signed into law, with the stated goal of transforming Puerto Rico’s energy system into a modern, sustainable, reliable, efficient, cost-effective and resilient system. Act 120 provides the legal framework through which the Authority will determine the PREPA services and facilities that will be subject to PPPs and the PREPA generation assets that may be sold, transferred, or be made subject to a PPP as “PREPA Transactions” (as defined in Act 120).



This RFQ is a part of the Government's mission to transform Puerto Rico's electric system pursuant to Act 120. PREPA's transformation process began with the Authority's issuance of a Request for Qualifications for the management and operation of Puerto Rico's electric power transmission and distribution ("T&D") system pursuant to a long-term contract (the "T&D Transformation"). The Authority undertook a robust, competitive and transparent RFP Process to select a proponent, finalize a PPP Contract and obtain all of the required regulatory approvals for the T&D Transformation. On June 22, 2020, the Authority announced that PREPA had entered into a 15-year PPP Contract with LUMA Energy, LLC (the "T&D Operator"), a Puerto Rico company formed by Canadian Utilities Limited, ATCO Ltd.'s energy company, and Quanta Services, Inc. Under such PPP Contract, the T&D Operator will operate, maintain, and modernize the T&D system. Additional information on the T&D Transformation, including relevant documentation and the Partnership Committee Report summarizing the T&D RFP Process can be found on the Authority's website: <http://www.p3.pr.gov/prepa-transformation.html>.

Following the successful completion of the T&D RFP Process, the next phase of PREPA's transformation process contemplates tapping private operational expertise for the operation, maintenance and eventual decommissioning, of PREPA's Legacy Generation Assets. In addition to this process to solicit one (1) or more operator(s) for the Legacy Generation Assets, three (3) concurrent PPP solicitations are also currently underway: (i) Hydroelectric Power Plants Revitalization (RFQ 2019-2),<sup>2</sup> (ii) Flexible Distributed Generation Units (RFQ 2019-3)<sup>3</sup> and (iii) Generation Capacity in Palo Seco (RFQ 2019-4).<sup>4</sup> The Flexible Distributed Generation Units are intended to replace the existing peaking units. While the existing peaking units are part of this RFQ process, they may be removed from the PPP Contract for this Project and transitioned operationally to RFQ 2019-3. Such removal and transfer, if any, will be determined upon completion of the 2019 IRP proceedings and will be further addressed in the RFP. Further, when the new 300MW Palo Seco base-load generation plant (RFQ 2019-4) comes on-line, it will replace the existing steam turbine units located at the Palo Seco site. The recently installed peaking units at the Palo Seco complex (as described in Section 2.2.2 below) are also included in this RFQ and may transition operationally to RFQ 2019-4 at a later time.

## 1.4 Function of this RFQ

The Authority is issuing this RFQ pursuant to Section 5 of Act 120 and Section 4 of the PPP Act. This RFQ may be amended at any time through the publication of addenda that will be posted on the Authority's website: <http://www.p3.pr.gov>. Interested parties will be responsible for periodically checking the Authority's website for announcements and publication of relevant information concerning this process, including any addenda.

Prospective Respondents should carefully review Act 120, the PPP Act and the Act 120 Regulation (each of which is available for download on the Authority's website: <http://www.p3.pr.gov>) and should ensure that, in addition to the terms and conditions of this RFQ, they comply with all applicable provisions set forth therein.

The intent of this RFQ is to provide each interested prospective Respondent with sufficient information to enable it to prepare and submit an SOQ for consideration and evaluation by the Authority and its advisors. This RFQ contains instructions to Respondents, a Form of Respondent Certification and a Form of Document Acknowledgment & Contact Information, which forms must be completed in their entirety and submitted to the Authority for the Respondent to be considered for qualification. The completed Form of Respondent Certification and Form of Document Acknowledgment & Contact Information, together with all required attachments, will constitute the Respondent's SOQ. The Form of Respondent Certification is attached in **Appendix A**. The Form of Document Acknowledgment & Contact Information is attached in **Appendix B**.

This RFQ is being issued to identify those Respondents that meet the minimum requirements necessary to carry out the Project in compliance with Act 120 and the PPP Act, in particular those Respondents that demonstrate:

<sup>2</sup> <http://www.p3.pr.gov/assets/rfq-2019-2-p3a-generation-hydro.pdf>.

<sup>3</sup> <http://www.p3.pr.gov/assets/rfq-2019-3-p3a-flexible-distributed-generation-units.pdf>.

<sup>4</sup> <http://www.p3.pr.gov/assets/rfq-2019-4.pdf>.



- capability and experience operating, maintaining, managing and undertaking selected maintenance capital projects as needed for thermal generation facilities with capacity in excess of 100 MW, which operate on natural gas and/or fuel oil;
- financial stability and resources;
- asset management expertise primarily related to fuel procurement and management;
- strong technical expertise, with a track record of high-quality safe and reliable operations;
- experience and demonstrated ability to manage a largely Spanish-speaking workforce;
- experience operating within, and complying with, local community standards and expectations as a “good neighbor”;
- experience complying with regulatory and permitting approvals; and
- experience with decommissioning, or subcontracting and overseeing the decommissioning of, thermal generation plants.

The objective of this RFQ is to enable the Partnership Committee to identify Respondents that, based on their SOQ submitted pursuant to this RFQ, are deemed qualified by the Partnership Committee to participate in the RFP Process (“**Qualified Respondents**”).

In evaluating Respondents, the Partnership Committee may disqualify a Respondent for any of the reasons stated in Sections 7.1 (Disqualifying Events) and 7.2 (Other Grounds for Disqualification) of the Act 120 Regulation, or if the Respondent:

- is ineligible to submit a proposal on one (1) or more grounds specified in Act 120, the PPP Act or the Act 120 Regulation;
- fails to satisfy the standards established by the Partnership Committee with respect to the Respondent’s required financial condition, or technical or professional ability and experience (as set forth in Section 4 of this RFQ); or
- fails to comply with the requirements of Sections 9(a) (Applicable Requirements and Conditions for those who wish to be considered as Proponents) and/or 9(d) (Consortia) of the PPP Act, as applicable.

**Pursuant to Section 4.3 (Qualification of Proponents (RFQ)) of the Act 120 Regulation, the Partnership Committee reserves the right in its absolute discretion to limit the number of Respondents it considers to be qualified in order to arrive at a shortlist of Qualified Respondents that allows for an orderly procurement.**

**The Authority reserves the right to terminate the procurement process in whole or in part at any time, for any reason or for no reason, prior to the execution by PREPA of a PPP Contract, without incurring any cost, obligations or liabilities whatsoever. Respondents will not be entitled to an indemnity (including but not limited to reimbursement for costs and expenses) from the Authority or PREPA if the Authority decides, in its sole and absolute discretion, to terminate the procurement process related to the Project.**



## 1.5 Definitions

For the purposes of this RFQ, the following defined terms will have the meanings used in the sections indicated below.

Term	Section
2019 IRP	1.1
AAFAF	1.2
Act 57	1.1
Act 120	1.1
Act 120 Regulation	1.1
Authority	1.1
Claim	4.12
Conflict of Interest	4.7
Control	1.7
Covered Party	3.1.2
Energy Compliance Certificate	1.2
Energy Public Policy Act	1.1
Ethics Guidelines	1.8
Evaluation Criteria	3
FEMA	2.1.3
FOMB	1.1
Government	1.2
Government Fiscal Plan	1.1
Key Individuals	3.2.1
Legacy Generation Assets	1.1
MATS	2.2.2
Partnership Committee Report	1.2
Partnership Committee	1.2
PPP	1.1
PPP Act	1.1
PPP Contract	1.2

Term	Section
PREB	1.2
PREPA	1.1
President	2.1.3
Private Partner	1.1
Project	1.1
PROMESA	1.1
Qualified Respondents	1.4
Related	1.7
Respondent	1.1
Respondent Representative	4.2
Restricted Parties	1.8
RFCs	1.6
RFC Deadline	1.9
RFP	1.6
RFP Process	1.2
RFQ	1.1
RFQ Process	1.2
San Juan Unit 5, San Juan Unit 6	2.2.2
SOQs	1.1
Submission Deadline	1.6
T&D	1.3
T&D Operator	1.3
T&D Transformation	1.3
Title III Court	2.1.2
Team Member	1.7

## 1.6 Process and Schedule

**Persons receiving this RFQ that intend to submit an SOQ should so indicate by providing their contact information to the Authority via e-mail at [P3GenProject@p3.pr.gov](mailto:P3GenProject@p3.pr.gov).**

The procurement process for the Project is expected to take place in the following stages:

### Stage 1 — RFQ Process (Qualification Stage)

The RFQ Process is intended to identify the Qualified Respondents that are eligible to participate in the process and receive the Request for Proposals (“RFP”) issued by the Authority to obtain proposals for the Project.

During this stage Respondents submit their SOQ pursuant to this RFQ.

The RFQ Process is standalone and independent and will be completed once the Qualified Respondents are identified by the Authority and all Respondents have received final notification from the



Authority as to the results of the RFQ Process. The Authority may choose to make the list of Qualified Respondents public.

## Stage 2 — RFP Process (Binding Bid Stage)

The RFP Process is the competitive procurement process that follows the RFQ Process. The RFP Process is intended for Qualified Respondents only and is expected to result in the selection of one (1) or more Private Partner(s).

Qualified Respondents that elect to participate in the RFP Process and sign a confidentiality and process agreement (a form of which will be provided to each Qualified Respondent) will have the opportunity to conduct a thorough due diligence of the Legacy Generation Assets, including:

- receipt of the RFP;
- access to an electronic data room;
- receipt of the Confidential Information Memorandum and financial model;
- site visits, management presentations and meetings with PREPA subject matter experts;
- diligence Q&A process with PREPA subject matter experts; and
- receipt of a draft of the PPP Contract.

A more detailed description of the RFP Process, together with a more detailed timetable, will be provided in the RFP.

## Stage 3 — Implementation of the PPP Contract

Once the Private Partner(s) and PREPA have executed the PPP Contract(s), the Project will proceed in accordance with the terms and conditions of the PPP Contract(s).

Below is a summary schedule of the major activities associated with the RFQ Process. The dates and activities are subject to change and may be revised through the issuance of subsequent addenda to this RFQ.

- |                           |  |
|---------------------------|--|
| <b>August 10, 2020</b>    | - Date of issuance and first publication of public notice of RFQ by the Authority.   |
| <b>August 31, 2020</b>    | - Deadline for submission of Requests for Clarification (“ <b>RFCs</b> ”) with respect to this RFQ by prospective Respondents. |
| <b>September 8, 2020</b>  | - Deadline for the Authority to release responses to RFCs.   |
| <b>September 15, 2020</b> | - Deadline for submission of SOQs (no later than 5:00 pm AST).   |
| <b>September 22, 2020</b> | - Deadline for the Authority to issue RFCs, if any, to Respondents regarding the submitted SOQs.                               |
| <b>September 29, 2020</b> | - Deadline for Respondents to respond to the RFCs issued by the Authority.   |
| <b>October 14, 2020</b>   | - Estimated date for notification of Qualified Respondents.  |

***All SOQs must be submitted by no later than September 15, 2020 at 5:00 pm AST (the “Submission Deadline”) in the manner set forth in Section 4 of this RFQ.***



The determination of whether an SOQ is submitted before the Submission Deadline will be based on the date and time stamp that each Respondent must ensure it receives from the Authority. It is the sole responsibility of each Respondent to ensure that both electronic and physical copies of its SOQ are submitted no later than the Submission Deadline.

***By submitting an SOQ, the Respondent specifically authorizes the Authority, PREPA, the Partnership Committee and their respective officers, employees, advisors, counsel, accountants and other consultants and representatives to make any inquiry or investigation to verify the statements, documents and information submitted in connection with such SOQ, and to seek clarification from the Respondent's directors, officers, employees, advisors, counsel, accountants and other consultants and representatives related thereto.***

## 1.7 Consortia and Team Members

To the extent that any Respondent has formed or proposes to form a consortium to participate in the RFP for this Project, such Respondent must include in its SOQ the identity, role, capabilities and proposed percentage ownership of each Team Member in the consortium. **"Team Member"** shall include, without limitation, each of the following with respect to a Respondent:

- consortium member, whether or not that member has an ownership interest; and
- individual person, partnership, company or legal entity that is formally or informally reviewing the Project, as well as any such entity expected to execute, or provide a performance guarantee in respect of, the PPP Contract. This will include, without limitation, the ultimate owner(s) (the natural person(s), if any, who, directly or indirectly owns 25 percent (25%) or more of the equity interests of the Respondent, and if no natural person fits that description, the legal entity who directly or indirectly owns 25 percent (25%) or more of the equity interests of the Respondent) or holding company of any such investor or, in the case of a managed fund or pension plan, the manager of the fund or pension plan.

The Respondent should indicate whether it intends to form a special purpose vehicle or other legal entity for the Project. Each Team Member and its role must be identified in a Respondent's SOQ and cannot be changed without the prior written consent of the Partnership Committee.

Except as specifically provided to the contrary in this RFQ, no Team Member may join or participate, directly or indirectly, as a Team Member with more than one (1) Respondent for this Project. Each person or legal entity that participates as a Team Member is responsible for ensuring that no other person or legal entity that is Related (as defined herein) to it joins or participates, directly or indirectly, as a Team Member in any other Respondent. Unless otherwise provided herein, any violation of this provision by a Respondent will disqualify such Respondent and each of its Team Members.

A person or company is **"Related"** to another person or legal entity if:

- one may exercise Control (as defined herein) over the other; or
- each is under the direct or indirect Control of the same ultimate person or legal entity.

For purposes of this RFQ, a person or legal entity exercises **"Control"** of another if (i) it is the owner of any legal, beneficial or equitable interest in 25% or more of the voting securities in a corporation, partnership, joint venture, other person or entity or (ii) if it has the capacity to (A) control the composition of the majority of the board of directors of any such person or entity, (B) control the decisions made by or on behalf of any such person or entity or (C) otherwise direct or cause the direction of the management, actions or policies of any such person or entity (whether formally or informally); the terms **"Controlling"** and **"Controlled"** have corresponding meanings.

Each of the Team Members will individually ensure compliance with all licensing and other requirements under applicable laws with respect to the services to be provided by such Team Member.



Subject to the requirements and entitlements of the Authority set forth below, submission of an SOQ will not limit a Respondent's ability to add, substitute or remove Team Members during the procurement process.

The Authority intends to issue the RFP only to Qualified Respondents. If for any reason, after the Submission Deadline and prior to the issuance of the RFP, a Respondent wishes or is required to: (i) change any Team Members listed in the Respondent's SOQ (either by adding new members, removing listed members or substituting new members for listed members), (ii) materially change the ownership or Control of a Respondent or a Team Member or (iii) change the legal relationship between the Respondent and/or its Team Members, such as the creation of a new joint venture, partnership or legal entity that will take the place of the Respondent, then, in each case, the Respondent must submit a written application to the Partnership Committee seeking its consent to the proposed change, which consent may be withheld, delayed or conditioned in the sole and absolute discretion of the Partnership Committee. The Partnership Committee may request and require additional information from the Respondent to facilitate its decision of whether to consent to the proposed change.

Without limiting the foregoing, the Partnership Committee may refuse to consent to a change to a Respondent or its Team Members and/or may disqualify the Respondent from further participation in the procurement process if, in the Partnership Committee's sole and absolute discretion, (i) the change would result in (A) a less desirable Respondent or less desirable Team Members than that originally proposed in the Respondent's SOQ or (B) the Respondent or its Team Members being materially different from the Respondent that submitted the SOQ, (ii) evaluating the application for a change would delay the qualification process or (iii) the Partnership Committee deems the change detrimental to the process, the Project, PREPA or the Authority.

## 1.8 Restricted Parties

The following entities will be deemed "**Restricted Parties**" and neither they nor their respective directors, officers, partners, employees and persons or legal entities Related to them are eligible to participate as Team Members or to otherwise assist any Respondent or Team Member, directly or indirectly, or participate in any way as a director, officer, employee, advisor, counsel, accountant or other consultant or otherwise in connection with any Respondent. Each Respondent will ensure that each Team Member does not use, consult, include or seek advice from any Restricted Party. The following Restricted Parties have been identified:

- Ankura Consulting Group, LLC
- ATCO Ltd.
- Baker, Donelson, Bearman, Caldwell & Berkowitz, PC
- Citigroup Global Markets Inc.
- Cleary Gottlieb Steen & Hamilton LLP
- CPM P.R. LLC
- Díaz & Vázquez PSC
- Ernst & Young LLP
- Filsinger Energy Partners
- FTI Consulting, Inc.
- Greenberg Traurig LLP
- Hogan Lovells US LLP



- ICF International, Inc.
- Innovative Emergency Management, Inc.
- King & Spalding LLP
- LUMA Energy, LLC
- McKinsey & Company, Inc.
- Navigant Consulting, Inc.
- Nixon Peabody LLP
- O'Melveny & Myers LLP
- O'Neill & Borges LLC
- Pietrantonio Mendez & Alvarez LLC
- Proskauer Rose LLP
- Quanta Services, Inc.
- Sargent & Lundy

At all times during the procurement process, Respondents must comply, and must ensure that all persons engaged to provide any type of assistance in connection with the Project are in compliance, with the Authority's Guidelines for the Evaluation of Conflicts of Interest and Unfair Advantages in the Procurement of Public-Private Partnership Contracts (the "**Ethics Guidelines**"), which are available for download on the Authority's website: <http://www.p3.pr.gov>.

**Respondents should be aware that the list of Restricted Parties is not exhaustive and that a person that is not included as a Restricted Party may still be prohibited from participating in the Project pursuant to the provisions of the Ethics Guidelines.**

**Finally, except as to any Restricted Party, the fact that a person provides or has provided services to the Authority, PREPA or AAFAF in matters not related to the Project may not automatically prohibit such person from participating in the Project. To the extent any question exists as to whether such a person is a Restricted Party, the Respondent should consult with the Authority.**

## 1.9 Clarifications and Communications Protocol

If a Respondent has any questions or wishes to clarify the contents of this RFQ, they may submit an RFC to the Authority for explanation or interpretation of any matter **no later than 5:00 p.m. AST on August 31, 2020 (the "RFC Deadline")**. If the Authority provides any clarification as a result of an RFC, it will provide such clarification by means of a written explanation published on the Authority's website **no later than September 8, 2020**.

Respondents should note the following regarding any RFC:

- any questions, communications, or RFCs from a Respondent must be made in writing to the email address of the Authority no later than the RFC Deadline;
- the Authority will not respond to Respondents' questions or RFCs that are not submitted in accordance with this Section 1.9; verbal questions will not be accepted;
- the Authority does not guarantee that all questions received will be answered; and



- any Respondent that has questions as to the meaning of any part of this RFQ or the Project, or who believes that the RFQ contains any error, inconsistency or omission, must submit its concern, in writing, to the Authority in accordance with this Section 1.9.

The Authority's procurement representatives designated as points of contacts for this RFQ may be reached at the following email address: **P3GenProject@p3.pr.gov**.

Respondents will be responsible for monitoring the Authority's website for additional information, updates, amendments and addenda concerning the RFQ that may be uploaded on an ongoing basis, without notice to the Respondents.

The Authority may, in its sole and absolute discretion, publish all submitted questions or RFCs, along with the Authority's answers thereto, without expressly identifying the originator. Questions should NOT contain proprietary information, as they may be made publicly available together with the answers to such questions. Any response provided by the Authority other than by way of an addendum issued in accordance with this RFQ will not be binding on the Authority or PREPA, nor will it change, modify, amend or waive the requirements of this RFQ in any way. Respondents may not rely on any response or information provided otherwise.

Respondents may also make inquiries regarding matters they consider to be commercially sensitive or confidential. Respondents must designate such inquiries as "commercially confidential". If the Authority determines, in its sole and absolute discretion, that an inquiry designated as commercially confidential is of general application or would provide a significant clarification to this RFQ or any process or other matter outlined hereunder, the Authority may issue a clarification to all Respondents via addenda posted to the Authority's website to address such matter. If the Authority agrees with the Respondent's designation of an inquiry as commercially confidential, the Authority will provide a response only to the Respondent that submitted the commercially confidential inquiry.

Additional information regarding RFCs and other communications is set forth in Section 4 of this RFQ.

## 1.10 No Collusion or Lobbying

The Authority and PREPA are committed to a fair, open and transparent selection process.

### **No Collusion**

Respondents and Team Members will not discuss or communicate, directly or indirectly, with any other Respondent(s) or any director, officer, employee, consultant, advisor, counsel, accountant, other consultant or representative or Team Member of any other Respondent regarding the preparation, content or representation of their SOQs. SOQs will be submitted without any connection (*i.e.*, arising through an equity interest (other than an equity interest that does not represent a Controlling interest in an entity, as determined by the Authority from time to time) in or of a Respondent or Team Member), knowledge, comparison of information or arrangement, with any other prospective Respondent or any director, officer, employee, advisor, counsel, accountant or other consultant or representative or Team Member of any other prospective Respondent.

By submitting an SOQ, a Respondent, on its own behalf and as authorized agent of each firm, corporation or individual Team Member of the Respondent, represents and confirms to the Authority, with the knowledge and intention that the Authority may rely on such representation and confirmation, that its SOQ has been prepared without collusion with other Respondents, fraud or unfair advantages. The Authority reserves the right to disqualify any Respondent that does not comply with this provision.

### **No Lobbying**

Respondents, their Team Members and their respective directors, officers, employees, advisors, counsel, accountants and other consultants and representatives will not, except as expressly contemplated by this RFQ or as expressly directed or permitted by the Authority, attempt to communicate directly or indirectly with any



representative of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or the federal government (other than via an RFC or other official communication following the communications protocol indicated in Section 1 of this RFQ) in relation to the Project or the RFQ Process, at any stage of this RFQ Process, including during the evaluation process. Respondents are advised that indirect communication may include communication with news media. Respondents are further advised that prohibited communications includes (without limitation) commenting on or criticizing aspects of the RFQ, the RFP, the competitive selection process or the Project, whether or not in a manner which may give the Respondent or its Team Members a competitive or other advantage over other Respondents and their Team Members. **The Authority reserves the right to automatically disqualify a Respondent that does not comply with this provision.**

Respondents, their Team Members and their respective directors, officers, employees, advisors, counsel, accountants and other consultants and representatives must certify that they have complied with the requirements of Section 4.13 of the Act 120 Regulation by completing the Form of Respondent Certification included as Appendix A to this RFQ.





## 2. Project Description

### 2.1 Puerto Rico

#### 2.1.1 Overview

Puerto Rico is a self-governing territory of the United States and is located approximately 1,030 miles southeast of Miami, Florida, in the Caribbean. Puerto Rico has an area of approximately 3,500 square miles and a population estimated at 3.19 million by the United States Census Bureau as of July 1, 2019.

Historically, Puerto Rico has had one of the largest and most dynamic economies in the Caribbean region. As a territory of the U.S. since 1898, Puerto Rico offers a stable legal and regulatory framework where major U.S. and foreign multi-national corporations have operated. Puerto Rico has a well-educated and bilingual workforce, and has been a global center for manufacturing, including in the pharmaceutical, biotechnology, medical devices, agriculture, aerospace and electronics industries, which was complemented by strong consumer, retail and service sectors.

Generally, U.S. federal laws apply in Puerto Rico, and Puerto Rico is subject to the jurisdiction of the U.S. regulatory authorities, including the U.S. Environmental Protection Agency (EPA) Region 2. Because it is a U.S. territory, the U.S. Federal Deposit Insurance Corporation (FDIC) insures banks operating in Puerto Rico, which are subject to the same federal controls applied to banks operating in the U.S. mainland. The U.S. Securities and Exchange Commission (SEC) regulates all publicly traded securities and commodities.

Key Puerto Rico Facts	
Population	3.19 million (July 1, 2019 est.)
Land Area	8,959 sq. km (approx. 3,500 sq. mi)
Currency	U.S. Dollar
Languages	English, Spanish
GDP Per Capita	\$31,022 (2018)

\* Data according to U.S. Census 2019 and the Economic Development Bank for Puerto Rico.

#### 2.1.2 Financial Condition and Title III Process

The Government and most of its public corporations are in the midst of a profound fiscal crisis.

The Government’s balance sheet deterioration, coupled with continued structural budget imbalances between revenues and expenditures, and a lack of continuity and execution capacity in fiscal and economic plans led to the loss of capital markets access in 2015. This limited the Government’s ability to make necessary infrastructure investments and to meet scheduled debt service payments.

Recognizing the delicate fiscal condition of Puerto Rico, the U.S. Congress enacted PROMESA, which was signed into law on June 30, 2016. PROMESA provides a series of mechanisms to achieve fiscal and budgetary balance and restore access to the capital markets to spur revitalization of infrastructure in Puerto Rico. PROMESA also established the FOMB, which is tasked with working with the people of Puerto Rico and the Government to create the necessary foundation for economic growth. The Government Fiscal Plan estimates the Government’s consolidated outstanding debt and pension liabilities to be over \$120 billion, with more than \$70 billion in financial debt and more than \$50 billion in pension liabilities.

In July 2017, a voluntary petition for bankruptcy relief was filed on behalf of PREPA, commencing a case under Title III of PROMESA in the U.S. District Court for the District of Puerto Rico (the “**Title III Court**”). Upon the



commencement of PREPA's Title III case, an automatic stay on litigation related to the financial indebtedness and other obligations of PREPA immediately went into effect.

The PPP Contract(s) will need to comply with certain federal and local requirements and regulations, including PROMESA, which will be set forth in more detail in the RFP. The PPP Contract(s) will also require the consent of the FOMB pursuant to the FOMB's Contract Review Policy effective as of November 6, 2017 (as modified July 3, 2018), as well as the approval of others as described in Section 1.2 of this RFQ. The FOMB and its advisors are working closely with the Authority and PREPA throughout this process and are expected to be active participants in the process at all stages.

Similar to Chapter 9 of the U.S. Bankruptcy Code, PROMESA does not include an express provision requiring post-petition contracts to be approved by the Title III Court. However, confirmation of a plan of adjustment in PREPA's Title III case may be required to release liens against PREPA's assets and help ensure that the Project is free and clear of all legacy liabilities.

### 2.1.3 Hurricanes, Earthquakes and Recovery Efforts

In September 2017, Hurricanes Irma and Maria delivered devastating blows to Puerto Rico, resulting in the largest and most complex disaster response and recovery effort in recent U.S. history. Irma skirted the northern coast of Puerto Rico on September 6 and 7, 2017, as a Category 5 storm, causing significant flooding, regional power and water outages and other damage to Puerto Rico's infrastructure. On September 20, 2017, less than two (2) weeks after Irma and before Irma's response operations had concluded, Maria made a direct strike over Puerto Rico as a Category 4 storm, causing widespread and unprecedented devastation and destruction. Maria resulted in loss of life and massive infrastructure and property damage, and severely affected Puerto Rico's population, economy, critical infrastructure, social service network, healthcare system and the Government.

On September 5 and 17, 2017, the Government requested separate federal declarations of emergency and disaster for Puerto Rico in light of the effects of Hurricanes Irma and Maria. These requests were subsequently approved by the President of the United States (the "**President**"), paving the way for federal disaster assistance funding. On October 26, 2017, the President signed the Additional Supplemental Appropriations for Disaster Relief Requirements Act 2017, which provides \$36.5 billion in fiscal year 2018 emergency supplemental appropriations to the Federal Emergency Management Agency ("**FEMA**"), the Department of Agriculture and the Department of the Interior, a portion of which has been appropriated for Puerto Rico's energy system in connection with Irma and Maria disaster recovery efforts.

Since December 28, 2019, a number of earthquakes of varying magnitudes have struck Puerto Rico, including a magnitude 6.4 earthquake on January 7, 2020, and most recently, a magnitude 5.4 earthquake on May 2, 2020. The earthquakes have led to the loss of human life and injuries and have caused substantial damage to private property and Puerto Rico's infrastructure. In particular, the January 7, 2020 earthquakes resulted in significant damage to the Costa Sur power plant, which was located close to the epicenter of those earthquakes and is an instrumental part of the electric power generation infrastructure in Puerto Rico. Since January 2020, the Costa Sur power plant has been temporarily out of service and undergoing repairs that are expected to be completed for both units before the end of 2020 (Unit 5 is expected to be back online in August 2020, and Unit 6 is expected in October 2020).

As Puerto Rico looks to the future, it sees the recovery effort as an opportunity not just to rebuild what was damaged, but also to transform Puerto Rico's energy system by implementing solutions that:

- are cost-effective and forward-looking;
- are resilient;
- harness innovative thinking and best practices from around the world; and
- contribute to greater economic development, revitalization and growth of Puerto Rico (in alignment with broader Government efforts to achieve fiscal and economic stability).



Puerto Rico will move forward in its economic and disaster recovery by investing in infrastructure, people and the environment. Federal funds from FEMA and other government entities will help in achieving this vision. In order to fully deliver on all of the economic, infrastructure and societal goals identified by the Government, private sector creativity and resources will need to be harnessed.

## 2.2 Electric Power System

### 2.2.1 PREPA Overview

PREPA is a public corporation and instrumentality of the Government, created pursuant to Act No. 83 of May 2, 1941, as amended. Its purpose is to provide electric power in a reliable manner, contribute to the general welfare and the sustainable development of Puerto Rico and maximize the benefits while minimizing the social, environmental and economic impacts of electric energy generation and distribution. PREPA's current objectives include reducing energy costs, promoting smart and renewable energy consumption and protecting the environment.

Strategies to achieve these objectives include:

- reducing operating expenses;
- increasing efficiency;
- improving power quality;
- diversifying energy sources;
- establishing smart grid technologies for energy control and consumption monitoring; and
- maximizing the use of advanced technology.

PREPA has faced significant challenges in recent years including:

- a lack of managerial continuity, notably six (6) people filling the role of executive director in three (3) years;
- significant balance sheet liabilities, including bond debt and pension obligations, which has led, among other things, to an inability to access credit markets for long term capital investment;
- a dated electrical generation and T&D system that is in a challenged condition due, in part, to substandard practices and chronic infrastructure underinvestment;
- the geographic mismatch between supply and demand — much of the generation is located on the south side of the island while a majority of the demand is on the north side of the island, exacerbating the fragility and instability of the whole system; and
- an aging generation fleet that is expensive, inefficient, inflexible, and heavily reliant on historically costly fossil fuels.



## 2.2.2 Current Status of the Legacy Generation Assets

PREPA's Legacy Generation Assets consist of base-load generation plants and peaking plants. In addition, at the large generation complexes there are black start combustion turbines that also serve as peaking plants on occasion. The Legacy Generation Assets are dependent on natural gas, diesel (number 2 fuel oil) and number 6 fuel oil. Although these plants have a total installed capacity of approximately 4,785 MW, the dependable capacity is approximately 3,600 MW as a result of certain units being indefinitely out of service or in need of significant repair for various reasons. Because of (i) the age and the inefficient heat rates of the Legacy Generation Assets and (ii) Environmental Protection Agency Mercury and Air Toxics Standards (“**MATS**”) requirements, and in accordance with the 2019 IRP, PREPA intends to retire and decommission most of the legacy units. Some of the Legacy Generation Assets may be needed for interim operating periods, as determined by the needs of the electric grid and the timing of the new, modern replacement generation resources, which are expected to be privately owned and which will be clarified upon completion of the 2019 IRP proceedings and further addressed in the RFP.

While the Legacy Generation Assets suffered only minimal damage from Hurricanes Irma and Maria, the Costa Sur base-load generation plant and two (2) of the four (4) Mayaguez peaking units sustained significant damage as a result of the January 7, 2020 earthquake. Costa Sur Unit 5 is expected to be online in August 2020 and Unit The San Juan base-load generation plant has recently completed a conversion of combustion turbine units 5 & 6 (Mitsubishi Heavy Industry) (“**San Juan Unit 5**” and “**San Juan Unit 6**”) from oil to dual fuel capability. As a result, both units are now capable and commissioned to burn natural gas or diesel (number 2 fuel oil). This conversion was implemented in conjunction with the New Fortress LNG import facility and gas infrastructure to San Juan Unit 5 and San Juan Unit 6.

At the Palo Seco complex, three (3) new Pratt & Whitney FT8 MOBILPAC units were installed and commissioned in 2019 although operations are still limited due to the need to install water injection systems for NOX control. The units are intended for peaking use and may be relocated in the future. For the purposes of this RFQ, these units will be operated by the successful proponent.

The remaining Legacy Generation Assets have historically been vulnerable to transformer failures, voltage and frequency fluctuations and transmission line outages. They thus experience above industry average equivalent forced outage rates, primarily as a result of poor equipment conditions due to the age of the units. Historically, PREPA has operated the system with a spinning reserve equal to at least 450 MW, the capacity of the largest operational generation unit, regardless of contemporaneous output due to the high forced outage rates as well as the island nature of the system. The T&D Operator, as system operator, will be responsible for scheduling and economic dispatch of all generating units in order to provide safe and reliable power to PREPA's customers.

The table below presents technical information on the Legacy Generation Assets as of July 2020. Additional technical information on the Legacy Generation Assets can be found in Appendix C.



Figure 1. Legacy Generation Assets Summary

Site	Plant	Units	Nameplate Capacity (MW)	Dependable Capacity (MW)	Duty	Current Status	Operational Notes
<b>Aguirre Steam Unit 1</b>	Steam Turbine	1	450	450	Base-load	In service	
<b>Aguirre Steam Unit 2</b>	Steam Turbine	1	450	450	Base-load	In service	
<b>Aguirre GT Units</b>	Gas Turbines*	2	42	21	Peaker	Limited service	Unit 2 fully operational. Unit 1 out of service since Q1 2019.
<b>Aguirre Combined Cycle Unit 1</b>	Steam Turbine	1	96	96	Base-load	In service	
	Gas Turbines	4	200	200	Base-load	In service	
<b>Aguirre Combined Cycle Unit 2</b>	Steam turbine	1	96	0	Base-load	Out of service	Out of service since Q2 2017, undergoing maintenance.
	Gas Turbines	4	200	200	Peaker	In service	
<b>Cambalache</b>	Units 1-3	3	249	166	Peaker	Limited service	Units 2 and 3 fully operational. Unit 1 out of service since Q3 2011.
<b>Costa Sur</b>	Units 3-4	2	170	0	Base-load	Out of service	Unit 3 and 4 out of service since Q3 2016, decommissioning pending.
	Units 5-6	2	820	410	Base-load	Unit 6 out of service	Unit 6 expected operational October 2020.
	Gas Turbines*	2	42	0	Peaker	Out of service	Unit 1 out of service since Q3 2017, currently undergoing repairs. Unit 2 maintenance outage since Q4 2015.
<b>Mayaguez</b>	Units 1-4	4	216	216	Peaker	In service	2020 earthquake repairs on units 2 and 4 complete.
<b>Palo Seco</b>	Units 1-2	4	170	85	Base-load	Limited service	Unit 2 out of service since 2016 due to water pump failure.

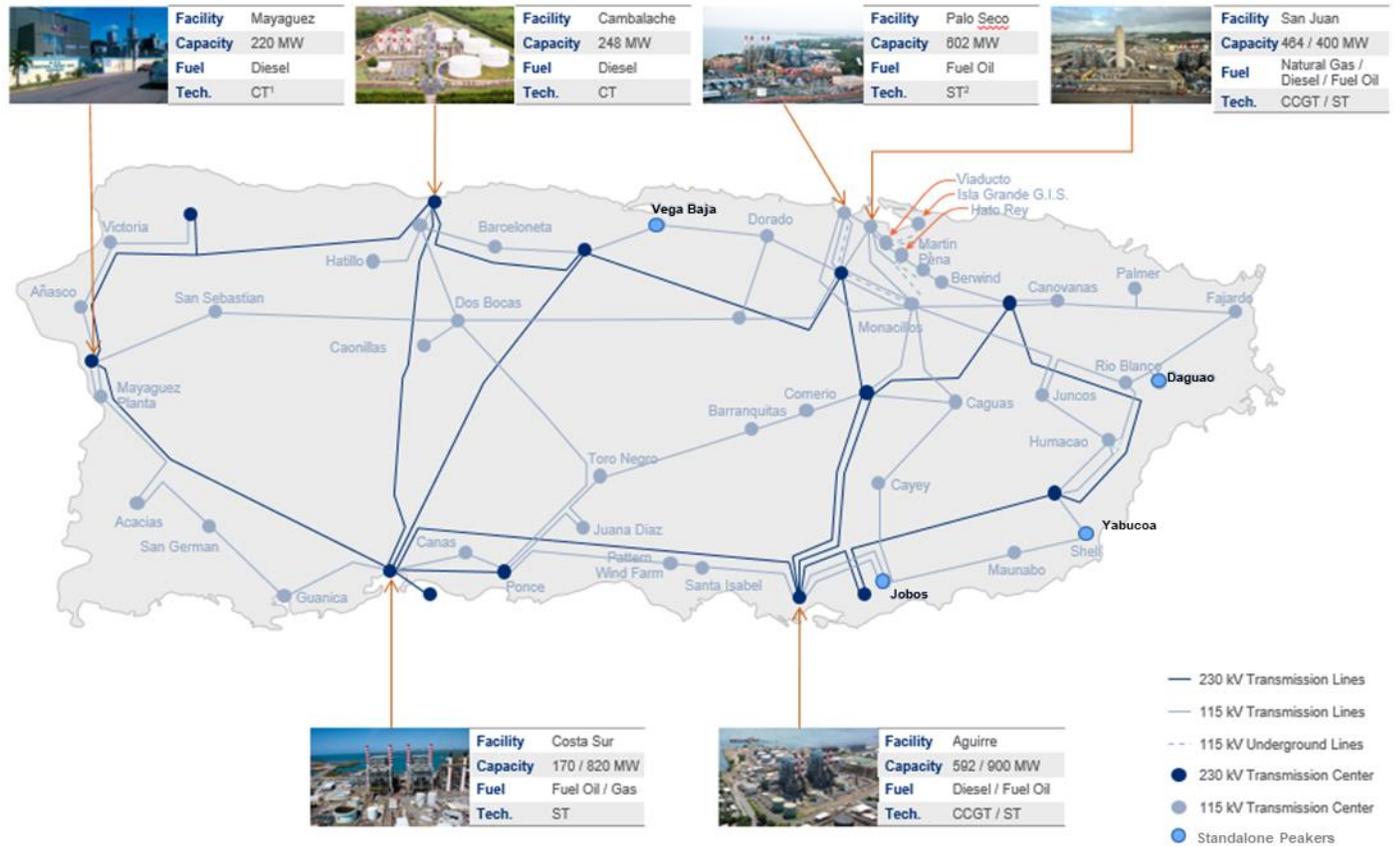


Site	Plant	Units	Nameplate Capacity (MW)	Dependable Capacity (MW)	Duty	Current Status	Operational Notes
	Units 3-4	4	432	432	Base-load	In service	
	Gas Turbines	3	63	42	Peaker	Limited service	Units 1 and 3 fully operational. Unit 2 currently out of service, expected to return to service Q2 2020.
	MobilePac Units	3	81	66	Peaker	In service	Units limited due to a lack of water injection.
San Juan Combined Cycle 5&6	Gas Turbine Units 5-6	2	320	320	Base-load	In service	Units fully operational. Dual fuel commissioning complete.
	Steam Turbines 5-6	2	120	120	Base-load	In service	Units fully operational. Dual fuel commissioning complete.
San Juan Steam	Steam Units 7-10	4	400	200	Peaker	Limited service	Unit 8 out of service due to boiler rupture repair with an expected return in August 2020; Unit 10 long term out of service since 2016.
Daguao	Gas Turbines	2	42	42	Peaker	In service	Both units operational.
Yabucoa	Gas Turbines	2	42	21	Peaker	Limited service	Unit 1 operational. Unit 2 out of service since 2016.
Jobos	Gas Turbines	2	42	42	Peaker	In service	Both units operational.
Vega Baja	Gas Turbines	2	42	21	Peaker	Limited service	Unit 2 operational. Unit 1 out of service since Q3 2019.

Source: PREPA \*Indicates gas turbines with black start capabilities.



Figure 2. Map of Legacy Generation Assets



Source: PREPA

Note: Does not show hydro facilities, peakers, or third party-owned assets (EcoElectrica, AES, and renewables).

1. Combustion turbine ("CT").
2. Steam turbine ("ST").

### 2.2.3 Transformation of the Generation System

Puerto Rico needs an upgraded electric system to increase reliability and resiliency, reduce costs, facilitate distributed generation and allow for economic recovery of the island. Pursuant to Act 120, PREPA is authorized to carry out PPP transactions with respect to any function, service or facility of PREPA, including the Legacy Generation Assets. In turn, Act 120 designates the Authority as the only government entity authorized to determine and to be responsible for the functions, services or facilities for which PPPs will be established, subject to the priorities, objectives and principles established in the energy public policy and regulatory framework developed by the Government pursuant to Act 120.

Act 120 set in motion the development of a new regulatory framework for the electric sector. A working group was created under Act 120 to develop a new energy public policy and regulatory framework, in consultation with the Southern States Energy Board and the U.S. Department of Energy, among others. The Puerto Rico Energy Public Policy Act, Act No. 17-2019, legislation to establish this new framework for Puerto Rico's energy sector, was signed into law on April 11, 2019. The requirements of Section 1.7 of Act 17-2019 sets forth the following:

*Electrical System planning, regulation, and operation as well as electric power generation, transmission, and distribution are the strategic functions in which the State has a legitimate interest. Therefore, the*



*Government of Puerto Rico, by itself or through the Authority or another public corporation affiliated to the Authority, shall maintain ownership of the transmission and distribution assets and may maintain ownership of the legacy power generation assets. The Authority shall delegate or transfer the operating, administrative, and/or maintenance functions for the electric power generation, transmission and distribution, commercialization, and operation of the Electrical System through contracts awarded and executed pursuant to the provisions of this Act, Act No. 120-2018, and Act No. 29-2009. The Electrical System planning and regulatory function shall be entrusted to the Government of Puerto Rico by means of the Energy Bureau and the Energy Public Policy Program, within the scope of their jurisdictions, and consistent with the Integrated Resource Plan.*

Prior to the impact of Hurricanes Irma and Maria and of the 2019-2020 earthquakes, Puerto Rico already had an inherently deficient energy infrastructure. The planning, design, and operation of an isolated island-based electric system imposes significant challenges with respect to system stability and reliability. In particular, while some of PREPA's Legacy Generation Assets have been upgraded to burn natural gas, much of the aging fleet relies on diesel (number 2 fuel oil) and number 6 fuel oil, which are expensive and inefficient, and the related fuel costs are the primary reason for Puerto Rico's high electricity rates. PREPA and the Authority are putting in place various initiatives to address the issues of Puerto Rico's electric system. These modernization efforts will focus on near- and long-term solutions to, among other objectives, reduce Puerto Rico's reliance on fuel oil, increase availability of renewable energy and natural gas, increase system resilience and efficiency, invest in facility repairs, improve dispatch through implementation of modern technology, and retire, replace or repair and upgrade inefficient generation assets.

## 2.2.4 The Integrated Resource Plan

Under Act 57, PREPA is required to prepare an integrated resource plan that consists of a detailed planning process considering all reasonable resources to satisfy the demand for electrical services over a 20-year planning horizon. PREPA's 2019 IRP provides a roadmap to realize PREPA's modernization goals. In addition, the 2019 IRP considers the resiliency, reliability, and stability of the power system, and must be fully compliant with current and future environmental regulations.

The 2019 IRP, initially submitted on February 12, 2019, was developed by PREPA, with support from Siemens Power Technology, Inc., using a rigorous analytical process. It provides analysis and recommendations for PREPA's energy supply resources for the twenty (20)-year period from 2019 to 2038. The analyses set out in the 2019 IRP considered a large number of scenarios and incorporated input from PREPA and relevant stakeholders.

On March 14, 2019, PREB found that the 2019 IRP was not fully in compliance with Regulation 9021, Regulation on Integrated Resource Plan for the Puerto Rico Electric Power Authority, or prior PREB orders and ordered PREPA to re-file a revised 2019 IRP. The revised 2019 IRP was submitted on June 7, 2019 and is currently undergoing the review process required by Regulation 9021, with Phase 2 commenced by PREB on July 3, 2019. The Replies to Final Briefs were submitted by PREPA and other relevant parties on April 20, 2020. A final resolution and order from PREB is anticipated in the coming months. Updates are posted on the PREPA website at: <https://aeep.pr/QuienesSomos/Paginas/ley57/Plan-Integrado-de-Recursos.aspx>. The 2019 IRP docket may be followed on PREB's website at: <https://energia.pr.gov/en/dockets/?docket=CEPR-ap-2018-0001>.

## 2.3 Project Structure

The Project contemplates PREPA entering into one (1) or more PPP Contracts in the form of operation and maintenance agreements with one (1) or more Private Partner(s), covering some or all of the Legacy Generation Assets, with terms tied to the remaining useful lives of the Legacy Generation Assets. Under one (1) or more PPP Contract(s) between PREPA and the Private Partner(s), PREPA will retain ownership of, and title to, the respective Legacy Generation Assets and the applicable Private Partner will manage, operate and eventually decommission, as applicable, those Legacy Generation Assets. The compensation structure under the PPP Contract(s) will be described in the RFP.



As currently envisioned, one (1) or more Private Partner(s) will assume all rights and responsibilities related to the management, operation, maintenance and decommissioning, as applicable, of the Legacy Generation Assets. These rights and responsibilities are expected to include, among other things:

- day-to-day operation services, including start-up, load variations, active follow-up of operating parameters and alarms, shut-down of the plants or units thereof;
- identifying, justifying and managing any required maintenance capital expenditures;
- hiring, training, and supervising personnel;
- providing routine inspections and operating tests of the Legacy Generation Assets;
- provisioning, storing and maintaining the inventory of any necessary spare and consumable parts for the Legacy Generation Assets;
- establishing and maintaining a computerized maintenance management system for the Legacy Generation Assets;
- performing scheduled and emergency maintenance, repair and replacement of equipment, including any balance of plant equipment;
- managing outages and restoring power;
- coordinating emergency planning and storm restoration and recovery;
- procuring and managing water or power supply, if applicable;
- procuring, managing the delivery and quality testing of fuel, including natural gas, diesel (number 2 fuel oil) and number 6 fuel oil (including logistics, fuel testing and storage tank management), if applicable, as an agent for PREPA;
- liaising with PREPA, the T&D Operator or any of their assignees or successors regarding dispatch and related T&D system matters and providing required information;
- interfacing with regulators including PREB and with environmental compliance agencies such as EPA, OSHA and NERC CIP compliance, as may be required;
- obtaining and maintaining licenses, permits and consents, as necessary;
- preparing for and assisting in, or subcontracting for and overseeing, the decommissioning of the relevant plants as outlined in the 2019 IRP and in coordination with PREPA/the T&D Operator and PREB;
- participating in emergency planning and drills led by the T&D Operator, as needed; and
- assisting with the transition of the plants to third parties to the extent certain of the plants are removed from the PPP Contract.



### 3. Respondent Qualification Requirements and Evaluation Criteria

In order to provide an objective and transparent evaluation method, the Partnership Committee will evaluate SOQs by applying the criteria outlined in the table below (“**Evaluation Criteria**”). Application of the Evaluation Criteria will assist the Partnership Committee in identifying the Qualified Respondents.

<b>Evaluation Criteria</b>	
<b>Part 1</b>	<b>Compliance with Requirements of the PPP Act and Act 120 (Pass/Fail)</b>
	<i>Each SOQ submitted pursuant to this RFQ will be reviewed to determine whether it satisfies the requirements under the PPP Act, the Act 120 Regulation and Act 120 in the following areas:</i>
1.1	Respondents that are corporations, partnerships or any other legal entity, whether based in the U.S., including Puerto Rico, or elsewhere in the world, must be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of the execution of the PPP Contract, and shall comply with all applicable Puerto Rico and U.S. laws and/or requirements.
1.2	<p>Each Respondent and each Team Member must certify that:</p> <p>(a) neither it nor any of its directors, officers, controlling shareholders or subsidiaries, nor its parent company, nor in the case of a partnership, any of its partners, nor any person or entity that may be considered an alter ego or the passive economic agent of the Respondent or Team Member, as applicable, (each, a “<b>Covered Party</b>”), has been convicted, entered a guilty plea, been indicted or had probable cause found for their arrest in any criminal proceeding in Puerto Rico, the rest of the U.S. or any foreign jurisdiction for:</p> <ul style="list-style-type: none"> <li>(i) any of the crimes referenced in Articles 4.2, 4.3 or 5.7 of Act No. 1-2012, as amended, known as the Organic Act of the Office of Government Ethics of Puerto Rico;</li> <li>(ii) any of the crimes typified in Articles 250 through 266 of Act No. 146-2012, as amended, known as the Puerto Rico Penal Code; or</li> <li>(iii) any of the crimes listed in Act No. 2-2018, as amended, known as the Anti-Corruption Code for a New Puerto Rico or any other felony that involves misuse of public funds or property, including but not limited to the crimes mentioned in Article 6.8 of Act No. 8-2017, as amended, known as the Act for the Administration and Transformation of Human Resources in the Government, or under the U.S. Foreign Corrupt Practices Act; nor is any Covered Party under investigation in any legislative, judicial or administrative proceedings, in Puerto Rico, the rest of the U.S. or any other jurisdiction;</li> </ul> <p>(b) it is in compliance and shall continue to comply at all times with all federal, state, local and foreign laws applicable to the Respondent or Team Member(s) that prohibit corruption or regulate crimes against public functions or public funds, including the U.S. Foreign Corrupt Practices Act;</p>



## Evaluation Criteria

1.2  
(cont'd)

(c) it completed the SOQ without prior understanding, agreement, connection, discussion or collusion in relation to this RFQ with any other person, firm or corporation submitting or participating in the submission of a separate SOQ or any officer, employee or agent of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico; and

(d) except as provided in Section 1.9 of this RFQ, as required by Section 4.13 (No Lobbying; No Collusion; No Prohibited Acts) of the Act 120 Regulation, it shall not attempt to communicate in relation to this RFQ, directly or indirectly, with any representative of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico, including any Restricted Parties or any director, officer, employee, agent, advisor, staff member, counsel, consultant or representative of any of the foregoing, as applicable, for any purpose whatsoever, including for purposes of:

- (i) commenting on or attempting to influence views on the merits of the Respondent's and Team Members' SOQ, or in relation to their SOQ;
- (ii) influencing, or attempting to influence, the outcome of the RFQ Process or of the competitive selection process, including the review and evaluation of SOQs or the selection of the Qualified Respondents;
- (iii) promoting the Respondent and Team Members or their interests in the Project, including in preference to that of other Respondents or Team Members;
- (iv) commenting on or criticizing aspects of this RFQ, the competitive selection process or the Project, including in a manner which may give the Respondent or its Team Members a competitive or other advantage over other Respondents or their respective Team Members; or
- (v) criticizing the SOQs of other Respondents.

***Requirements 1.1 and 1.2 shall be satisfied by completing the Form of Respondent Certification included as Appendix A to this RFQ.***

1.3

Each Respondent and each Team Member must:

- (a) acknowledge that the Respondent and Team Members were able to access the Authority's website and download documents pertaining to this RFQ and the Project;
- (b) provide the contact information for the Respondent and each Team Member;
- (c) acknowledge and accept responsibility for periodically checking the Authority's website for any and all official communications regarding the Project; and
- (d) accept the transmission of additional notifications via electronic communications.

***Requirement 1.3 shall be satisfied by completing the Form of Document Acknowledgement & Contact Information included as Appendix B to this RFQ.***



## Evaluation Criteria

### Part 2 Background & Team Information (15 pages maximum) (25%)

*Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities.*

- 2.1 A description of the Respondent and all Team Members that identifies:
- anticipated roles, functions and overview of business operations;
  - jurisdiction, form of entity organization, ownership structure and capitalization;
  - anticipated legal relationships (e.g., joint ventures, partnerships) and percentage ownership interest;
  - up to five (5) individuals who will play an important role in the Project on behalf of Respondent and Team Member(s) (the “**Key Individuals**”), and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants);
  - instances of working with Spanish-speaking workforces;
  - instances, if relevant, in which Respondent and Team Member(s) have previously worked together; and
  - evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements).

Anticipated roles and legal relationships should include, among other relevant descriptions, whether the Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. The description should include the entity expected to guarantee the Private Partner’s performance under the PPP Contract in the case where Respondent is not the Private Partner.

- 2.2 A list of technical, financial, legal, accounting or other advisors that Respondent or any Team Member has engaged or intends to engage in connection with the Project.

- 2.3 Resumes (indicating overall experience and any specific experience relevant to the nature and scope of the Project) for the Key Individuals, including Spanish-speaking skills. It is expected that the anticipated management team will be comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions.

*(One page per resume maximum and resumes will not count towards the overall page count for Part 2)*



## Evaluation Criteria

### Part 3 Financial Capabilities (10 pages maximum) (10%)

*The evaluation of financial capabilities will examine each SOQ in accordance with the criteria set out below:*

3.1

**Financial Capacity of Team:** Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:

- evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit;
- evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts; and
- copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information.

*(Financials & supporting information not included in page count)*





## Evaluation Criteria

### Part 4 Technical & Operational Capabilities (50 pages maximum) (50%)

*The evaluation of technical capabilities will examine each SOQ in accordance with the criteria set out below:*

- 4.1 Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. Respondent and Team Members will be expected to have current or past power generation operations, management and maintenance experience in the O&M context. As such, Respondent or at least one (1) Team Member must demonstrate with detailed evidence that its current or previous power generation experience fulfills the following criteria on a sustained basis:
- concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;
  - repairing and/or replacing oil and/or gas-fired generating facilities;
  - experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities;
  - demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;
  - managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;
  - names of the locations where the Respondent or subcontractors have performed similar work as described above;
  - certification of no significant or sustained environmental regulation violations or OSHA fines/violations; and
  - a demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body.

In addition, preference will be given to Respondents with demonstrated experience operating and maintaining oil and/or gas-fired generating facilities on an island or other stranded location and under challenging natural circumstances, including management and scheduling of delivery of fuel to such locations. Respondent and Team Member(s) should aim to provide sufficient evidence to demonstrate an intimate understanding of the power and electric generation industry especially as it applies to operating and dispatching generation plants. Operations, maintenance, safety and environmental responsibility should each be a key focus.



**Evaluation Criteria**

**Part 5 Safety Performance (no page limit) (15%)**

- 5.1 Respondent and Team Member(s) must demonstrate (a) their ability to address and resolve safety issues and (b) their knowledge of safety strategies and methodologies. Respondent and Team Member(s) must submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form.

*These may be included in an appendix.*





## 4. SOQ Requirements & Procedure

### 4.1 SOQ Requirements

#### Overview of Requirements

***Both an electronic copy and a physical copy of the original SOQ must be delivered no later than the Submission Deadline. Prospective Respondents that anticipate responding to this RFQ should so indicate as soon as possible by sending to the e-mail address listed below the necessary contact information. The SOQ must comply with the outline provided under “Required Information for SOQ” below and all other conditions identified in this RFQ. Additional information not specifically related to the Project or this RFQ should not be included in the SOQ. All questions or requests for information regarding this RFQ should be directed to the Partnership Committee via e-mail, as provided in Section 1.9 of this RFQ.***

***Please do not contact, directly or indirectly, any officials or related parties of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government or the FOMB. Such contact may serve as grounds for disqualification.***

Address intent to respond to this RFQ to:

Puerto Rico Electric Power Authority Thermal Generation Facilities Partnership Committee

Request for Qualifications

Puerto Rico Electric Power Authority Thermal Generation Facilities Project

E-mail: P3GenProject@p3.pr.gov

#### No Liability for Costs

The Authority, PREPA, other agencies and instrumentalities of the Government and their respective advisors are not responsible for costs or damages incurred by Respondents, Team Members, subcontractors or other interested parties in connection with the solicitation or procurement process, including but not limited to costs associated with preparing responses, qualifications and proposals, and of participating in any conferences, oral presentations or negotiations, whether in connection with this RFQ Process, the RFP Process or otherwise. A Qualified Respondent will not be entitled to indemnity (including, but not limited to, reimbursement for costs and expenses) from the Authority, PREPA or any other agency or instrumentality of the Government if the Authority or PREPA decide, in their discretion, to terminate the procurement process for this Project.

#### Modification and Termination Rights

The Authority and PREPA reserve the right to modify or terminate the RFQ Process and the RFP Process for this Project at any stage if the Authority or PREPA determines such action to be in the public interest. The receipt of responses or proposals or other documents at any stage of either this RFQ or the RFP Process will in no way obligate the Authority or PREPA to enter into any contract of any kind with any party.



## 4.2 Required Information for SOQ

### Compliance with this RFQ

The SOQ must be prepared in English and follow the format outlined below. Respondents may opt to submit responses in Word, PDF or PowerPoint templates. The Partnership Committee will review all SOQs and score them based on the evaluation criteria set forth below. Responses must comply with the following format:

- Cover Page (to include identification of all Team Members)
- Cover Letter (two (2) pages maximum)
- Table of Contents
- Executive Summary (two (2) pages maximum)
- The specific requirements as set out in Section 3 of this RFQ:
  - Part 1: Compliance with the Requirements of the PPP Act and Act 120 (No page limit) (*Pass/Fail*)
    - An executed Respondent Certification from the Respondent **and each Team Member**. This Certification must strictly follow the form attached to this RFQ as Appendix A.
    - An executed Document Acknowledgement and Contact Information letter from the Respondent (executed by the contact person (“**Respondent Representative**”) for all future communication between the Authority and the Respondent). This letter must strictly follow the form attached to this RFQ as Appendix B.

Proposals that do not meet the first two (2) “pass/fail” criteria will not be further evaluated.

- **Part 2: Background & Team Information (15 pages maximum) (25%)**

Respondents should address all areas referred to in the Evaluation Criteria set out in Section 3 of this RFQ, under the heading “Background & Team Information”.

- **Part 3: Financial Capabilities (10 pages maximum) (10%)**

Respondents should address all areas referred to in the Evaluation Criteria set out in Section 3 of this RFQ, under the heading “Financial Capabilities”.

- **Part 4: Technical & Operational Capabilities (50 pages maximum) (50%)**

Respondents should address all areas referred to in the Evaluation Criteria set out in Section 3 of this RFQ, with respect to “Technical Capabilities”.

- **Part 5: Safety Performance (No page limit) (15%)**

Respondents should submit copies of the documents required by Section 3 of this RFQ with respect to safety performance. If not applicable, a Respondent should present a document explaining the reasons for not submitting such documents. Respondents must demonstrate (a) their ability to address and resolve safety issues, and (b) their knowledge of safety strategies and methodologies.



### Requests for Clarification or Additional Information

As further described in Section 4.9 of this RFQ, after performing initial evaluations, the Authority may request additional information or clarification of the content of the submitted SOQs, including, but not limited to requests for references (name, telephone number, email address) familiar with the works performed by the Respondent detail in Part 4 of the SOQ. Responses to these Authority-issued RFCs will supplement the submitted SOQs. **Respondents should be aware that failure to submit a response to an Authority-issued RFC may negatively impact evaluation of the respective SOQ.**

### 4.3 Reporting of Material Adverse Change

Prior to the issuance of the RFP documents, the Authority and PREPA may, in their discretion, request that a Respondent confirm that there have been no material changes to the information submitted with respect to the Respondent and/or any Team Member in the relevant SOQ. If there have been any material changes to the submitted information, the Respondent must provide details of such changes in accordance with any requirements the Authority or PREPA may impose at that time. The Partnership Committee will evaluate the information submitted by the Respondent in accordance with the evaluation criteria set out in Section 3 of this RFQ, and may revise the results of the Respondent's evaluation.

### 4.4 SOQ Submission Instructions

The Respondent must submit one (1) originally executed SOQ, with signatures in blue ink and marked as "Original", and four (4) copies along with one (1) copy in portable document format (PDF) on a CD or USB flash drive. The one (1) electronic copy in PDF format must also be sent to the Authority by e-mail to P3GenProject@p3.pr.gov. **Both an electronic copy and a physical copy of the original SOQ must be delivered no later than the Submission Deadline.** Respondents should not submit promotional materials as part of their SOQs and are strongly encouraged not to submit information that is not required by this RFQ. Respondents are strongly encouraged to be succinct in their SOQs. Respondents must limit their SOQs, or each component of their SOQs, to the maximum number of pages indicated in Section 4.2 of this RFQ. **The Partnership Committee will not review pages submitted in excess of the maximum number of pages indicated for such item. Respondents should be aware that failure to follow these Submission Instructions may negatively impact evaluation of the respective SOQ**

**The SOQ must be labeled as follows:**

Puerto Rico Public-Private Partnerships Authority

Puerto Rico Electric Power Generation Authority Thermal Generation Facilities PPP SOQ Submitted by  
*(Respondent's name and Address)*

**The SOQ must be addressed to:**

Puerto Rico Electric Power Authority Thermal Generation Facilities PPP

Puerto Rico Public-Private Partnerships Authority

Attn: Fermin Fontanés, Esq. — Executive Director

Puerto Rico Fiscal Agency and Financial Advisory Authority Building

(former GDB Building), 3rd Floor Roberto Sánchez Vilella Government Center, De Diego Avenue

San Juan, PR 00940-2001



## 4.5 Confidentiality of SOQ

All SOQs will become the property of the Authority and may become public in accordance with applicable law, except for documents or information submitted by Respondents that are trade secrets, proprietary information or privileged or confidential information of the Respondents. Respondents are advised to review the confidentiality and publication provisions contained in Sections 9(i) and 9(j) of the PPP Act and Section 11.2 of the Act 120 Regulation. In order to ensure that documents identified by Respondents as “confidential” or “proprietary” will not be subject to disclosure under the PPP Act, Respondents must label such documents as “confidential” or “proprietary,” provide a written explanation of why such labeled documents are “confidential” or “proprietary,” including why the disclosure of the information would be commercially harmful, specifically refer to any legal protection currently enjoyed by such information and why the disclosure of such information would not be necessary for the protection of the public interest, and request that the documents so labeled be treated as confidential by the Partnership Committee according to the process described in the following paragraph.

Notwithstanding the foregoing, all Respondents should submit a redacted copy of their SOQ that excludes all confidential or proprietary information not to be public as outlined in this section. In addition, un-redacted copies of the SOQ should identify such information. Any information not identified as confidential or proprietary information in the un-redacted SOQ will not be deemed confidential. If a Respondent neither submits a redacted copy nor labels the information as confidential or proprietary, the Authority will assume that the original copy of the SOQ can be made public.

If a Respondent has special concerns about confidential or proprietary information that it desires to make available to the Partnership Committee prior to submission of its SOQ, such Respondent may wish to:

- make a written request to the Partnership Committee for a meeting to specify and justify proposed confidential or proprietary documents;
- make an oral presentation to the Partnership Committee staff and legal counsel; and
- receive written notification from the Partnership Committee accepting or rejecting confidentiality requests.

Failure to take such precautions prior to submitting an SOQ may subject confidential or proprietary information to disclosure under Sections 9(i) and 9(j) of the PPP Act and/or Section 11.2 of the Act 120 Regulation.

The Partnership Committee will evaluate all confidentiality requests according to the criteria indicated in the PPP Act and the Act 120 Regulation. The Partnership Committee will determine whether or not the requested materials are exempt from disclosure. Upon such determination, the Authority will endeavor to maintain the confidentiality of any information that a Respondent indicates to be proprietary or a trade secret, or that must otherwise be protected from publication according to law, except as required by law or by a court order. In the event that the Partnership Committee elects to disclose the requested materials, it will provide the Respondent notice of its intent to disclose, in which case the Respondent may request the immediate return of such materials prior to disclosure by the Partnership Committee and they will thereafter form no part of the Respondent’s submission. In no event will the Government, the Authority, the Partnership Committee or PREPA be liable to a Respondent for the disclosure required by law or a court order of all or a portion of an SOQ filed with the Authority.

Upon execution of a PPP Contract, the Partnership Committee is required to make public its report regarding the procurement process. This report will contain information related to the qualification, procurement, selection and negotiation process, and the information contained in the SOQ, except information that qualifies as trade secrets, confidential, proprietary or privileged information of the Respondent or its Team Members clearly identified as such by the Respondent, or information that must otherwise be protected from publication according to law, as may have been determined by the Partnership Committee, unless otherwise required by law or by a court order. **Pursuant to Section 5.1 (Evaluation Process) of the Act 120 Regulation, Respondents should**



be aware that before execution of the respective PPP Contract, all evaluations, discussions, negotiations, SOQs and Proposals must and shall be kept confidential.

## 4.6 Use of Confidential Information

Each Respondent must declare, and agree to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA or the Authority.

***This requirement shall be satisfied by completing the Form of Respondent Certification included as Appendix A to this RFQ.***

Any such confidential information:

- will remain the sole property of the Government, the Authority or PREPA, as applicable, and the Respondent and its Team Members will treat it as confidential;
- may not be used by the Respondent or its Team Members for any other purpose other than preparation of its SOQ, RFP submission or the performance of any subsequent agreement relating to the Project with the Government, the Authority or PREPA, as applicable;
- may not be disclosed by the Respondent or any Team Member to any person who is not involved in the Respondent's preparation of its SOQ, RFP submission or the performance of any subsequent agreement relating to the Project with the Government, the Authority or PREPA, as applicable, without prior written authorization from the party in respect of whom the confidential information relates;
- if requested by the Government, the Authority or PREPA, will be returned or destroyed, as appropriate, no later than ten (10) calendar days after such request; and
- may not be used in any way that is detrimental to the Government, the Authority or PREPA.

Each Respondent and its Team Members will be responsible for any breach of the provisions of this Section 4.6 by any person to whom any of them discloses the confidential information. Each Respondent and its Team Members acknowledge and agree that a breach of the provisions of this Section 4.6 would cause the Authority, PREPA, the Government and/or their related entities to suffer loss which could not be adequately compensated by damages, and that the Authority, PREPA, the Government and/or any related entity may, in addition to any other remedy or relief, enforce any of the provisions of this Section 4.6 upon submission of the Respondent's SOQ to a court of competent jurisdiction for injunctive relief without proof of actual damage to the Authority, PREPA, the Government or any related entity.

The provisions in this Section 4.6 will survive any cancellation of this RFQ or the RFP and the conclusion of the RFQ Process and the RFP Process.

## 4.7 Conflicts of Interest and Ineligible Persons

Each Respondent Representative submitting an SOQ on behalf of such Respondent and the Team Members of such Respondent must declare and continue to be under an obligation to declare all Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future. A "**Conflict of Interest**" includes any situation or circumstance where in relation to the Project, the Respondent submitting an SOQ or any Team Member of such Respondent has other commitments, relationships or financial interests that:

- (a) could or could be seen to exercise an improper influence over the objective, unbiased and impartial exercise of the Authority's or PREPA's independent judgment; or



(b) could or could be seen to compromise, impair or be incompatible with the effective performance of its obligations under the PPP Contract.

In connection with its SOQ, each Respondent and each Team Member will:

- (a) avoid any Conflict of Interest in relation to the Project;
- (b) disclose to the Authority and to PREPA without delay any actual or potential Conflict of Interest that arises during the RFQ Process or at any point in the procurement process; and
- (c) comply with any requirements prescribed by the Authority and PREPA to resolve any Conflict of Interest.

**Each Respondent is responsible for ensuring that all persons engaged to provide any type of assistance in connection with the Project are in compliance with the provisions of the Ethics Guidelines and, to the extent any question exists as to compliance with the Ethics Guidelines, the Respondent should consult with the Authority.**

In addition to all contractual or other rights or rights available at law or in equity or legislation, the Authority and PREPA may immediately exclude a Respondent or any of its Team Members from further consideration or remove the Respondent or any Team Member from the RFQ Process if:

- (a) the Respondent knew, or reasonably should have known, and fails to disclose an actual or potential Conflict of Interest;
- (b) the Respondent submitting an SOQ or a Team Member of such Respondent fails to comply with any requirements prescribed by the Authority or PREPA to resolve a Conflict of Interest; or
- (c) the Respondent's Conflict of Interest issue cannot be resolved.

Pursuant to Section 7.1 of the Act 120 Regulation, any person, by virtue of its participation in this RFQ Process, authorizes the Authority to apply to the relevant competent governmental authority to obtain further information regarding a prospective Respondent and in particular, details of convictions of the offenses listed in Section 9(c)(ii) of the PPP Act if the Partnership Committee considers it necessary for its selection or evaluation process.

## 4.8 RFQ Miscellaneous Instructions

### Addenda to RFQ

The Authority reserves the right to amend this RFQ at any time. All amendments to this RFQ will be described in written addenda. Copies of each addendum will be available at the Authority's website. Respondents are encouraged to review the Authority's website regularly. All addenda will become part of this RFQ. In the event of any conflict in the wording or any issue of interpretation, addenda, when issued, will take priority over the original wording in this RFQ and any wording in prior addenda. **Each Respondent will, in its SOQ, acknowledge receipt of each addendum.** Each Respondent is solely responsible to ensure that it and its Team Members have received all communications issued by the Authority and PREPA. A failure to obtain any such communication is at the sole and absolute risk of the Respondent and its Team Members, and the Authority and PREPA accept no responsibility for the failure of any Respondent or Team Member to receive or obtain all RFQ information (including addenda). Each response to this RFQ is deemed to be made on the basis of the complete RFQ, as amended by any addenda, issued prior to the Submission Deadline.

### Withdrawal of SOQs

A Respondent may withdraw an SOQ by delivering to the Authority a written request for withdrawal prior to the Submission Deadline at the address for delivery of SOQs set forth in Section 4.4 of this RFQ. Any such



withdrawal does not prejudice the right of a Respondent to submit another SOQ prior to the Submission Deadline.

## 4.9 The Authority's Requests for Clarification After SOQ Submissions

As noted in Sections 4.11(k) and 4.11(p) of this RFQ, the Authority reserves the right to require direct confirmation of information furnished by a Respondent, additional information from a Respondent concerning its response or additional evidence of qualifications to perform the work described in this RFQ. After completing initial evaluations of the submitted SOQs, the Authority may issue RFCs to the Respondents that request such confirmation, additional information or evidence.

Should the Authority issue RFCs in response to the submitted SOQs, RFCs will be issued to each Respondent. Responses to these Authority-issued RFCs will supplement the submitted SOQs. **Respondents should be aware that failure to submit a response to an Authority-issued RFC may negatively impact evaluation of the respective SOQ and may be perceived as evidence of noncompliance with the requirements of this RFQ.**

## 4.10 Disclaimer

The information provided in this RFQ, or any other written or oral information provided by the Authority, PREPA, the Partnership Committee, the Government or their respective officers, employees, advisors, counsel or consultants in connection with the Project or the selection process is provided for the convenience of the Respondents only. Respondents and their Team Members will make their own conclusions as to such information. Oral explanations or instructions from officials, employees, advisors, counsel or consultants of the Authority, PREPA, the Partnership Committee or any Puerto Rico public agency will not be considered binding on the Authority, PREPA, the Partnership Committee or the Government. The Authority, PREPA, the Partnership Committee, the Government and their respective officers, employees, advisors, counsel and consultants make no representation or warranty as to any information provided in connection with this RFQ Process or the RFP Process. The accuracy and completeness of such information is not warranted by any of them and none of them will have any liability in connection with such information or the selection process, all of which liability is expressly waived by each Respondent and each Team Member of such Respondent. This RFQ is not an offer to enter into any contract of any kind whatsoever.

## 4.11 Reservation of Rights

In furtherance of the Authority's mission, the Partnership Committee reserves the right to reject any and all SOQs, to waive technical defects, irregularities or any informality in SOQs, and to accept or reject any SOQs in its sole and absolute discretion. The Partnership Committee also reserves the right to postpone the date on which SOQs are required to be submitted, or to take any other action it may deem in the best interests of the Authority and PREPA.

In addition, the Authority and PREPA reserve all rights (which rights will be exercisable by the Authority and PREPA in their sole and absolute discretion) available to them under applicable laws and regulations, including, without limitation, with or without cause and with or without notice, the right to:

- (a) modify the procurement process to address applicable law and/or the best interests of the Authority, PREPA and the Government;
- (b) develop the Project in any manner that they deem necessary and change the limits, scope and details of the Project;
- (c) if the Authority and PREPA are unable to negotiate a PPP Contract to their satisfaction with a Private Partner, terminate the process or pursue other alternatives relating to the Project, or exercise such other rights as they deem appropriate;



- (d) cancel the procurement process, as applicable, in whole or in part, at any time prior to the execution by PREPA of the PPP Contract, without incurring any cost, obligation or liability whatsoever;
- (e) issue a new request for qualification after withdrawal of this RFQ;
- (f) reject or disqualify any and all SOQs and responses received at any time for any reason without any obligation, compensation or reimbursement to any existing or prospective Respondent or Team Member;
- (g) modify all dates, deadlines, process, schedule and other requirements set out, described or projected in this RFQ;
- (h) terminate evaluations of responses received at any time;
- (i) exclude any Respondent from submitting any response, or exclude from evaluation such Respondent's response, to this RFQ based on the failure to comply with any requirements;
- (j) issue addenda, supplements and modifications to this RFQ;
- (k) require direct confirmation of information furnished by a Respondent, additional information from a Respondent concerning its response or additional evidence of qualifications to perform the work described in this RFQ;
- (l) consider, in the evaluation of any SOQ, any prior experience or performance by a Respondent, Team Member or Key Individual with related scope generation projects, whether included in the SOQ or otherwise known to the Authority or PREPA;
- (m) seek or obtain data from any source that has the potential to improve the understanding and evaluation of the responses to this RFQ;
- (n) add or delete Respondent responsibilities from the information contained in this RFQ or any subsequent process instruments;
- (o) negotiate with any party without being bound by any provision in its response;
- (p) waive any deficiency, defect, irregularity, non-conformity or non-compliance in any response to this RFQ or permit clarifications or supplements to any response to this RFQ, and accept such response even if such deficiency, defect, irregularity, non-conformity or non-compliance would otherwise render the response null and void or inadmissible;
- (q) add or eliminate facility expansion to or from the Project;
- (r) incorporate this RFQ or any Respondent's response to this RFQ or portion thereto as part of the RFP Process or any formal agreement with a Private Partner; and
- (s) exercise any other right reserved or afforded to the Authority and PREPA under the PPP Act, the Act 120 Regulation, this RFQ or applicable law.

This RFQ does not commit either the Authority or PREPA to enter into a contract or proceed with the Project as described herein. The Authority, PREPA and the Government assume no obligations, responsibilities or liabilities, fiscal or otherwise, to reimburse all or part of the costs incurred or alleged to have been incurred by parties considering a response to and/or responding to this RFQ, or in considering or making any submission. All of such costs will be borne solely by each Respondent.



## 4.12 Limitation of Damages

Each Respondent, by submitting an SOQ, agrees that in no event will the Authority, PREPA, the Partnership Committee, the Government or any of their respective directors, officers, employees, advisors, counsel or representatives be liable, under any circumstances, for any claim, demand, liability, damage, loss, suit, action or cause of action, whether arising in contract, tort or otherwise, and all costs and expenses relating thereto (each, a “Claim”), or to reimburse or compensate the Respondent, any Team Member or their respective directors, officers, employees, advisors, counsel, accountants and other consultants and representatives, in any manner whatsoever, including, without limitation, any costs of preparation of the SOQ or the response to the RFP, loss of anticipated profits, loss of opportunity or for any other matter. Without in any way limiting the above, each Respondent and Team Member of such Respondent specifically agrees that it will have absolutely no Claim against the Authority, PREPA, the Partnership Committee or the Government or any of their respective directors, officers, employees, advisors, counsel or representatives if any such party for any reason whatsoever:

- does not select a list of Qualified Respondents;
- suspends, cancels or in any way modifies the Project or the solicitation process (including modification of the scope of the Project or modification of this RFQ or both);
- accepts any compliant or non-compliant response or selects a list of one (1) or more Qualified Respondent(s);
- under the terms of this RFQ permits or does not permit a Restricted Party to advise, assist or participate as part of a Respondent or its Team Members; or,
- breaches or fundamentally breaches a contract or legal duty of the Authority, PREPA, the Partnership Committee or the Government, whether express or implied, and each Respondent and each Team Member waives any and all Claims whatsoever, including Claims for loss of profits or loss of opportunity, if the Respondent is not selected as a Qualified Respondent for any other reason whatsoever.

## 4.13 Judicial Review

Judicial review of the selection and award process for qualifications must be pursued in accordance with Section 20 (Judicial Review Procedures) of the PPP Act. Only those Respondents who comply with the applicable requirements set forth in Section 20 of the PPP Act may request judicial review of a final determination that a Respondent is not qualified. Mechanisms for requesting reconsideration before the Authority or PREPA will not be available.

Section 20 establishes the period within which to seek judicial review, for the Puerto Rico Court of Appeals to address the writ of review, and to seek a writ of certiorari before the Puerto Rico Supreme Court. Section 20 also prescribes the notification requirements and the consequences of seeking such judicial remedies, including that if either the Puerto Rico Court of Appeals or the Puerto Rico Supreme Court grants a writ of review or writ of certiorari, as applicable, the procedures for the qualification of Respondents, or for the evaluation or selection of proposals or negotiation of the PPP Contract by the Partnership Committee will not be stayed.

The qualification determinations of the Partnership Committee and the approval of a PPP Contract by the Governor or the official onto whom she delegates, as provided under Section 9(g)(ii)-(v) of the PPP Act will only be overturned upon a finding of manifest error, fraud or arbitrariness. The non-prevailing party will defray the expenses incurred by the other parties involved in judicial review proceedings under Section 20 of the PPP Act. The Respondent that seeks judicial review may not, under any circumstance, as part of its remedies, claim the right to be redressed for indirect, special or foreseeable damages, including lost profits.

The above is only a succinct summary of Section 20 of the PPP Act and Respondents should review and understand such judicial review provisions.



## APPENDIX A: FORM OF RESPONDENT AND TEAM MEMBERS CERTIFICATION

*[Letterhead of each Respondent or Team Member, as applicable]*

Mr. Fermin Fontanés, Esq. — Executive Director  
Puerto Rico Public-Private Partnerships Authority  
Roberto Sánchez Vilella Government Center  
De Diego Avenue, Parada 22  
San Juan, PR 00940-2001 USA

### Re: Puerto Rico Electric Power Authority Thermal Generation Facilities PPP - Request for Qualifications

Ladies and Gentlemen:

We have carefully reviewed the Request for Qualifications dated August 10, 2020 (“**RFQ**”) issued by the Puerto Rico Public-Private Partnerships Authority and all other documents accompanying or made a part of the RFQ. Capitalized terms used in this certificate have the meanings given to them in the RFQ.

We acknowledge and agree to comply with all terms and conditions of the RFQ, the attached Statement of Qualifications (“**SOQ**”) and all enclosures thereto. Without limitation, we specifically acknowledge the disclaimer contained in Section 4.10 of the RFQ and the limitation of damages contained in Section 4.12 of the RFQ.

We certify that the information contained in the attached SOQ is true and correct. We further certify that the individual who has signed and delivered this certification is duly authorized to submit the attached SOQ on behalf of the Respondent or Team Member, as applicable, as its acts and deed and that the Respondent or Team Member, as applicable, is ready, willing and able to participate in the RFP Process and perform if awarded the PPP Contract.

We further certify that we are *[describe the type of entity or entities (corporation, partnership, LLC, etc.)]* organized in *[indicate the jurisdiction of organization]* and the entity contemplated by Respondent and Team Members to be the one that shall execute the PPP Contract shall have no impediment to doing, and shall be authorized to do, business in Puerto Rico and to enter into a contractual relationship with government entities in Puerto Rico, as well as to comply with any other applicable Puerto Rico or U.S. laws and/or requirements.

We further certify that our directors, officers, controlling shareholders or subsidiaries, parent company and, in the case of a partnership, our partners, and any person or entity that may be considered an alter ego or the passive economic agent of the Respondent or Team Member, as applicable (each, a “**Covered Party**”), have not been convicted, have not entered a guilty plea and have not been indicted, and probable cause has not been found for their arrest, in any criminal proceeding in Puerto Rico, the rest of the U.S. or any foreign jurisdiction, for (i) any of the crimes referenced in Articles 4.2, 4.3 or 5.7 of Act No. 1-2012, as amended, known as the Organic Act of the Office of Government Ethics of Puerto Rico, (ii) any of the crimes typified in Articles 250 through 266 of Act No. 146-2012, as amended, known as the Puerto Rico Penal Code or (iii) any of the crimes listed in Act No. 2-2018, as amended, known as the Anti-Corruption Code for a New Puerto Rico or any other felony that involves misuse of public funds or property, including but not limited to the crimes mentioned in Article 6.8 of Act No. 8-2017, as amended, known as the Act for the Administration and Transformation of Human Resources in the Government, or under the U.S. Foreign Corrupt Practices Act; no Covered Party is under investigation in any legislative, judicial or administrative proceedings, in Puerto Rico, the rest of the U.S. or any other jurisdiction. The Respondent and Team Members are in compliance with all federal, state, local and foreign laws applicable to the Respondent or Team Member(s) that prohibit corruption or regulate crimes against public functions or public funds, including the U.S. Foreign Corrupt Practices Act.



We further certify that we shall continue to comply at all times with laws which prohibit corruption or regulate crimes against public functions or funds, as may apply to the Respondent or any Team Member, as applicable, whether federal, state or Government statutes, including the Foreign Corrupt Practices Act.

We further certify that no officer or employee of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico who participates in the selection process described in, or negotiations in connection with, the RFQ (nor any member of their families) has an economic interest in or is connected with the *[Respondent or Team Member, as applicable]*, and no officer or employees of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico (nor any member of their families) has directly or indirectly participated with the *[Respondent or Team Member, as applicable]* in the preparation of its SOQ.

We further certify that we are in compliance with the provisions of Act No. 2 of 2018, also known as the Anti-Corruption Act 2018.

We further certify that we have reviewed the provisions of the Authority's Guidelines for the Evaluation of Conflicts of Interest and Unfair Advantages in the Procurement of Public-Private Partnership Contracts, available on the Authority's website: <http://www.p3.pr.gov>, and that we are in compliance therewith.

We further certify that this SOQ is made without prior understanding, agreement, connection, discussion or collusion with any other person, firm or corporation submitting or participating in the submission of a separate SOQ or any officer, employee or agent of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico; and that the undersigned executed this Respondent and Team Members Certificate with full knowledge and understanding of the matters herein contained and was duly authorized to do so.

We further certify and declare, and agree to be under an obligation to declare, that we do not have knowledge of or the ability to avail ourselves of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent we have been expressly authorized by the Government, PREPA, or the Authority.

We further certify that Respondent and Team Members shall not, other than as permitted in the RFQ, attempt to communicate in relation to the RFQ, directly or indirectly, with any representative of the Authority, PREPA, the Partnership Committee, AAFAF, PREB, the Government, the FOMB or any public agency of Puerto Rico, including any Restricted Parties, or any director, officer, employee, agent, advisor, staff member, counsel, consultant or representative of any of the foregoing, as applicable, for any purpose whatsoever, including for purposes of: (a) commenting on or attempting to influence views on the merits of the Respondent's and Team Members' SOQ, or in relation to their SOQ; (b) influencing, or attempting to influence, the outcome of the RFQ process, or of the competitive selection process, including the review and evaluation of SOQs or the selection of the Qualified Respondents; (c) promoting the Respondent and Team Members or their interests in the Project, including in preference to that of other Respondents or Team Members; (d) commenting on or criticizing aspects of the RFQ, the competitive selection process, or the Project including in a manner which may give the Respondent or its Team Members a competitive or other advantage over other Respondents or their respective Team Members; and (e) criticizing the SOQs of other Respondents.

To the extent the Authority and PREPA determine to submit any of the costs incurred under the PPP Contract for federal reimbursement, the Respondent shall be required to comply with all applicable federal certification and requirements.

Federal regulations restrict PREPA from contracting with parties that are debarred, suspended or otherwise excluded from or ineligible for participation in federal assistance programs and activities, where the contract is funded in whole or in part with federal funds. The Respondent certifies that:

1. Neither it nor any of its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905), are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935) from participation in this transaction by any federal department or agency. SAM Exclusions is the list



maintained by the General Services Administration that contains the name of parties excluded or disqualified, as well as parties declared ineligible under certain statutory or regulatory authority. The Respondent may verify its status and the status of its principals, affiliates and any actual or anticipated Team Members at [www.SAM.gov](http://www.SAM.gov).

2. The Respondent agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this proposal is valid and throughout the period of any contract that may arise from this proposal. The Respondent further agrees to include a provision requiring such compliance in its lower tier covered transactions.
3. This certification is a material representation of fact relied upon by the Authority and PREPA. If it is later determined that the Respondent did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the Authority and PREPA, the federal government may pursue available remedies, including but not limited to suspension and/or debarment.

The Respondent further certifies, to the best of its knowledge and belief, that:

1. No federal appropriated funds have been paid or will be paid, by or on behalf of the Respondent or any Team Member, to any person for influencing or attempting to influence an officer or employee of an agency, a member of the United States Congress, an officer or employee of the United States Congress or an employee of a member of the United States Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement and the extension, continuation, renewal, amendment or modification of any federal contract, grant, loan or cooperative agreement.
2. If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of the United States Congress, an officer or employee of the United States Congress or an employee of a member of the United States Congress in connection with this federal contract, grant, loan or cooperative agreement, the undersigned shall complete and submit Standard Form- LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants and contracts under grants, loans and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.
4. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Respondent and Team Members acknowledge that any violation or misrepresentation with respect to the above will prohibit their participation in any procurement process under the PPP Act and other applicable laws of Puerto Rico and, therefore, will be disqualified from participating hereunder.

The attached SOQ shall be governed by and construed in all respects according to the laws of Puerto Rico and the terms of the RFQ.

Our business address is:

*[Insert business address]*

Yours faithfully,

*[Insert appropriate signature block for signature by a person duly authorized to bind the Respondent or Team Member]*



## APPENDIX B: FORM OF DOCUMENT ACKNOWLEDGEMENT & CONTACT INFORMATION

*[Letterhead of the Respondent]*

Mr. Fermin Fontanés, Esq. — Executive Director  
Puerto Rico Public-Private Partnerships Authority  
Puerto Rico Fiscal Agency and Financial Advisory Authority Building, 3rd Floor  
Roberto Sánchez Vilella Government Center  
De Diego Avenue, Parada 22  
San Juan, PR 00940-2001 USA

Ladies and Gentlemen:

I, *[Name of Respondent Representative]* in my capacity as *[Title]* of *[Name of the Respondent]*, acknowledge on behalf of the Respondent and each Team Member that the Respondent (for itself and each anticipated Team Member) was able to access the Puerto Rico Public-Private Partnerships Authority (the “Authority”) web site and downloaded the following documents regarding the Request for Qualifications (“RFQ”) for the Puerto Rico Electric Power Authority Thermal Generation Facilities PPP (the “Project”), issued by the Authority on August 10, 2020. Our contact information for further notifications is included below. We accept the transmission of such additional notifications via electronic communications, but acknowledge and accept that we shall have the responsibility of periodically checking in the Authority’s website for any and all official communications regarding the RFQ and other stages of the procurement process for the Project.

Document/File Title

Date Received/Downloaded

Respondent Representative Signature

Date

Contact Information: *[Respondent Representative name, title, company, address, electronic mail, telephone number]*



## APPENDIX C: ADDITIONAL TECHNICAL INFORMATION ON LEGACY GENERATION ASSETS

Site	COD	Fuel Type	Heat Rate	Turbine-Generator	Boiler
<b>Aguirre Steam Unit 1&amp;2</b>	1971	Fuel Oil	10,600	ABB (now GE)	Combustion Engineering (now GE)
<b>Aguirre Combined Cycle Unit 1&amp;2</b>	1975-76	Diesel	9,300 combined cycle 13,000 simple cycle	GE Frame EA CTs and STs	GE Heat recovery steam generator (HRSG)
<b>Aguirre GT Units 21-22</b>	1972	Diesel	16,800	John Brown/GE Frame 5	N/A
<b>Cambalache Units 1-3</b>	1997-98	Diesel	12,700	ABB-GT11N1	N/A
<b>Costa Sur Units 3-4</b>	1960-62	Fuel Oil	13,500	N/A	N/A
<b>Costa Sur Units 5-6</b>	1969-71	Fuel Oil / Gas	11,000	John Brown/GE	Combustion Engineering (now GE)
<b>Costa Sur GT Units 1.1-1.2</b>	1972	Diesel	14,500	GE Frame 5	N/A
<b>Mayaguez Units 1-4</b>	2009	Diesel	10,300	Pratt & Whitney FT8 Twin Pack	N/A
<b>Palo Seco Units 1-2</b>	1959	Fuel Oil	11,200	N/A	N/A
<b>Palo Seco Units 3-4</b>	1967-68	Fuel Oil	10,600	N/A	N/A
<b>Palo Seco GT Units</b>	1972-73	Diesel	13,700	GE Frame 5	N/A



Site	COD	Fuel Type	Heat Rate	Turbine-Generator	Boiler
San Juan Units 5-6	2008	Diesel / Gas	8,300 Diesel / Gas expected to be lower	ST – Ansaldo, CT – Westinghouse/ Mitsubishi 501F	HRSG
San Juan Units 7-10	1964-65	Fuel Oil	12,000	GE	B&W (Unit 7-8) Combustion Engineering (Unit 9-10)
Daguao	1972	Diesel	16,800	GE Frame 5	N/A
Yabucoa	1971	Diesel	16,300	GE Frame 5	N/A
Jobos	1971	Diesel	14,600	GE Frame 5	N/A
Vega Baja	1971	Diesel	14,200	GE Frame 5	N/A