

Genera PR Data Sheet
Instructions to Bidders and Checklist

P3A - Legacy Generation RFP

Instructions to Bidders

December 22, 2021

Note: Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

General Instructions:

1. Please fill in your responses on the tabs as indicated. If there is an attachment, please reference the file name in the checklist below. For example, if you must attach a file in support of your response to Form 1.4 - Approach to Mobilization, please use the following naming convention - "Form 1.4_[Bidder Name]_[Description of File]". For other checklist items, please upload to PowerAdvocate directly. To the extent bidders are uploading more than one data sheet in accordance with multiple proposals for different asset bundles, please specify within the file name. "P3A - Legacy Gen Data Sheet - [Bidder Name] - [Bundle Name]".
2. Please upload all relevant files via PowerAdvocate as instructed.
3. Please ensure you have completed or addressed each item on the checklist below including providing the specific name of the file where the response can be found
4. Note that complete proposals, including all attachments must be uploaded to PowerAdvocate by 11:59 PM AST on December 22, 2021. Any files received after such time will not be considered or evaluated for the purposes of proposal scoring.

Checklist:

No.	Form	Description	File Name(s)
1	Form 1.1	Transmittal Letter	P3-Genera PR Bid Proposal [12.22.2021] (See "Transmittal Letter")
2	Form 1.2	Executive Summary and Table of Contents	P3-Genera PR Bid Proposal [12.22.2021] (See "Executive Summary and Table of Contents")
3	Form 1.3	O&M Agreement	P3-Genera PR Bid Proposal [12.22.2021] (See Part 1: O&M Agreement)
4	Form 1.4	Approach to Mobilization	P3-Genera PR Bid Proposal [12.22.2021] (See Part 2: Approach to Mobilization)
5	Form 1.5	Approach to O&M Services	P3-Genera PR Bid Proposal [12.22.2021] (See Part 3: Approach to O&M Services)
6	Form 1.6	Approach to Decommissioning	P3-Genera PR Bid Proposal [12.22.2021] (See Part 4: Approach to Decommissioning)
7	Form 1.7	Approach to Demobilization	P3-Genera PR Bid Proposal [12.22.2021] (See Part 5: Approach to Demobilization)
8	Form 1.8	Operator Recruitment and Staffing Plan	P3-Genera PR Bid Proposal [12.22.2021] (See Part 6: Operator Recruitment and Staffing Plan)
9	Form 1.9	Operational and Financial Proposal	P3-Genera PR Bid Proposal [12.22.2021] (See Part 7: Operational and Financial Proposal)
10	Form 1.10	Bid Security ¹	P3-Genera PR Bid Proposal [12.22.2021] (See Part 8: Bid Security; Other Required Forms and Certifications)
11	Form 1.11	Other Required Forms and Certifications	P3-Genera PR Bid Proposal [12.22.2021] (See Part 8.1: Other Required Forms and Certifications)

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No.	Form	Description	File Name(s)
12	Article 1 Inputs	Definitions	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 2: Approach to Mobilization to Bid Proposal; Part 9: Operational and Financial Proposal to Bid Proposal)
13	Article 4 Inputs	Mobilization Period	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 7: Operational and Financial Proposal to Bid Proposal)
14	Article 7 Inputs	Compensation, O&M Budgets	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 9: Operational and Financial Proposal to Bid Proposal)
15	Article 14 Inputs	Events of Default, Remedies	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 7: Operational and Financial Proposal to Bid Proposal)
16	Article 17 Inputs	Demobilization	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 7: Operational and Financial Proposal to Bid Proposal)
17	Article 19 Inputs	Indemnification	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal; Part 7: Operational and Financial Proposal to Bid Proposal)
18	Annex V	Communications Plan	P3-Genera PR Bid Proposal [12.22.2021] (See Exhibit 5 to Bid Proposal)
19	Annex VI	Mobilization Plan	P3-Genera PR Bid Proposal [12.22.2021] (See Exhibit 4 to Bid Proposal)
20	Annex VIII	Proposal for a Good Neighbor Program	P3-Genera PR Bid Proposal [12.22.2021] (See Part 2 of Exhibit 5 to Bid Proposal)
21	Annex VIII	Safety and Hazardous Material Procedures Manual Outline	P3-Genera PR Bid Proposal [12.22.2021] (See Exhibit 12 to Bid Proposal)
22	Annex IX	Operator Employment Requirements	P3-Genera PR Bid Proposal [12.22.2021] (See Exhibit 9 to Bid Proposal)
23	Annex XIV	Decommissioning Plan	P3-Genera PR Bid Proposal [12.22.2021] (See outline in Part 4, 1.a to Bid Proposal)
24	Annex XV	Demobilization Plan	P3-Genera PR Bid Proposal [12.22.2021] (See Exhibit 16 to Bid Proposal)
25	Exhibit B	Form of Reliance Letter	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)
26	Exhibit C	Form of Sworn Statement	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)
27	Exhibit D	Form of Tax Opinion	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)
28	Exhibit E	Form of Commonwealth Certifications	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)
29	Exhibit F	Form of Anti-Corruption Certifications	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)

Genera PR Data Sheet
Instructions to Bidders and Checklist

No.	Form	Description	File Name(s)
30	Exhibit G	Form of Acknowledgement of Consent Decree	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)
31	Exhibit H	Form of Consent to Federal Funding	P3-Genera PR Bid Proposal [12.22.2021] (See O&M Agreement Markup at Exhibit 1.C to Bid Proposal)

Genera PR Data Sheet Checklist No. 4 - Binding Proposal Form 1.4 - Approach to Mobilization
P3-Genera PR Bid Proposal [12.22.2021] (See Part 2: Approach to Mobilization)

P3A - Legacy Generation RFP
Binding Proposal Form 1.4
December 22, 2021

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Approach to Mobilization

Instructions to Proponent: Please fill in your responses in the "Response" column. If there is an attachment, please reference it in the "Response" column by using the naming convention of the proposal form number, the question number and sub-question number. For example, if you have to attach a file for Q1(a) of this form, please state in the Response column "See attached file "Response 1.4-1(a)"" and attach/append it to this Binding Proposal Form.

Genera PR LLC (the Proponent) hereby acknowledges and affirms that the attached documentation (i) constitutes its full and complete submission for Binding Proposal Form 1.4, (ii) meets the requirements described in Section 4.1.4 (Approach to Mobilization) of the RFP and (iii) addresses the following topics, at a minimum.

Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority on November 10, 2020 (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

Question #	Request / Question	Response
1. General Mobilization Management		
a.	Outline your proposed Mobilization plan to be incorporated into the O&M Agreement as Annex VI (Mobilization Plan).	Part 2, 1.a; Exhibit 2; Exhibit 4
b.	Provide a detailed description of the contemplated transition team in an organizational structure chart with reporting lines clearly delineated, including plans and timeline for mobilizing transition team members and details on the role to be played by each member of the team (including identification of subcontractors as applicable), and sub-contractors (as applicable) including the number of transition team members and their general job description/classifications. Include details for central management as well as site-specific execution.	Part 2, 1.b; Exhibit 2
c.	Provide the anticipated scope of work from initial Mobilization through target Operations & Maintenance ("O&M") service commencement date.	Part 2, 1.c
d.	Propose detailed timeline and key milestones for each scope of work (as outlined in 1(c) above) including required resources and clear identification of steps to complete each scope of work, leading up to the Qualified Proponent's proposed target service commencement date.	Part 2, 1.d
e.	Submit a detailed budget to complete the Mobilization Plan, including associated man-hours reflected in it. Please break down the budget into specific tasks and provide budgeted dollars and man-hours by task.	Part 2, 1.e
f.	Provide a detailed description of the Qualified Proponent's approach to the development of internal and external communication plans and management transition plan, including the Qualified Proponent's proposed approach to staffing and recruitment, Good Neighbor policies and programs, how to manage a predominantly Spanish-speaking workforce and an operational interface predominantly in Spanish (i.e., manuals, procedures, computer, and data entry systems).	Part 2, 1.f; Exhibit 2; Exhibit 5
g.	List conditions necessary to begin operational services, including a list of items that must be completed to assume operational control	Part 2, 1.g
h.	Describe your approach to comply with required and periodic reporting obligations, including permitting, environmental, regulatory, operational, and contractual obligations.	Part 2, 1.h; Exhibit 6
i.	Provide a detailed description of the plan for coordinating the obtainment of Governmental Approvals required prior to the Service Commencement Date.	Part 2, 1.i
j.	Describe your plan for coordinating the identification, review, analysis and assumption of all relevant Legacy Generation contracts and agreements.	Part 2, 1.j
k.	Outline your plans for identification and analysis of operational/system gaps (assets, technology, processes, etc.) and your plans to develop detailed programs to address identified gaps, particularly in the context of the retirement schedules defined by the IRP.	Part 2, 1.k
l.	Develop and submit a detailed Handover Checklist that the Administrator will use to determine when the transition (i.e., the take-over of operations by the Operator) may occur that conforms with the responses in (b) through (e) above.	Part 2, 1.l
2. Operational Takeover Milestones		
a.	Develop and submit your plan of implementation for the operational take-over of the Legacy Generation Assets.	Part 2, 2.a; Exhibit 4
b.	Describe your process to review, assess and incorporate existing policies, procedures and plans for O&M Agreement execution while formulating your plans as required in 2(c) below.	Part 2, 2.b
c.	Provide your operational take-over plans that should include, but may not be limited to, the development and implementation of the following activities:	Part 2, 2.c

Genera PR Data Sheet Checklist No. 4 - Binding Proposal Form 1.4 - Approach to Mobilization
P3-Genera PR Bid Proposal [12.22.2021] (See Part 2: Approach to Mobilization)

Question #	Request / Question	Response
i.	Transition plan for service commencement of the O&M activities at each of the respective Legacy Generation Assets.	Part 2, 2.c.i
ii.	Emergency response / disaster recovery / business continuity plans.	Part 2, 2.c.ii; Exhibit 7
iii.	Communications plan (internal and external).	Part 2, 2.c.iii; Exhibit 5
iv.	Organizational and staffing plan, including recruitment (with specifics on plans for local workforce recruitment, Spanish-speaking resources)	Part 2, 2.c.iv
v.	Asset management plan.	Part 2, 2.c.v
vi.	Vehicles and equipment management plan.	Part 2, 2.c.vi
vii.	Workforce management and training plans.	Part 2, 2.c.vii
viii.	Environmental, Safety, Security and short-term Shared Services management plans.	Part 2, 2.c.viii
ix.	Engineering and technical support plans.	Part 2, 2.c.ix; Exhibit 2.C
x.	Materials management, inventory, and warehouse plans.	Part 2, 2.c.x
xi.	Quality management plan.	Part 2, 2.c.xi
xii.	Temporary on-site office space, construction trailers, storage containers.	Part 2, 2.c.xii
d.	Submit a detailed budget forecast for expected transition expenditures by scope of work, number of full-time equivalents, subcontractors, contractors, non-PR and US/non-US employees and any other costs. Also include a detailed description of key assumptions for the same.	Part 2, 2.d
e.	Provide a detailed description of the proposed approach and plans for the transition of shift from mobilization to commencement of O&M Services, as detailed in the Handover Checklist.	Part 2, 2.e
3. Functional Takeover Milestones		
a.	Submit your approach to evaluate and develop a gap analysis of existing Information Technology (IT) / Operational Technology (OT) systems and acceptance criteria considering the following areas: applications, infrastructure, business continuity, cyber security, IT and OT asset and materials management.	Part 2, 3.a
b.	Outline your approach to develop and execute your IT / OT transition plan and schedule.	Part 2, 3.b
c.	Provide a detailed description of approach to financial management, including the following areas: budgeting (including initial budgets and future annual budgets), reporting, establishing control processes, business processes, accounting system, financial forecasts, bank accounts, creating a delegation of authority matrix etc.	Part 2, 3.c
d.	Outline your approach to develop and execute your financial management transition plan and schedule.	Part 2, 3.d
e.	Provide your approach for procurement activities, including evaluating and potentially modifying existing procurement and subcontracting policies, procedures, and systems, and, assuming existing subcontracts. Identify areas and timeframes for utilization of shared services, edures and systems, and, assuming existing subcontracts.	Part 2, 3.e
4. Staffing Approach & Milestone Timelines		
a.	Submit your organizational chart outlining the general organizational structure proposed, and clearly identifying the Qualified Proponent's key personnel (if already identified) to be involved in various work streams related to the Mobilization Period (including a list of subcontractors, descriptions of activities each subcontractor will perform and a detailed description of the strategy for selecting and managing subcontractors).	Part 2, 4.a; Exhibit 2; Exhibit 8
b.	Provide a detailed description of the transition period leadership team, including the individual names (if already identified), background, prior experience, and qualifications of each proposed team member.	Part 2, 4.b; Exhibit 2
c.	Provide the estimated number of employees and subcontractors expected to be part of the transition efforts, including detailed description of proposed team divisions and responsibilities.	Part 2, 4.c
d.	Provide a detailed description of the proposed team that is expected to review, develop and/or negotiate the terms and conditions, as applicable, of each of the following: Mobilization Period Milestones, Emergency Response Plan, Physical Security Plan, Data Security Plan etc.	Part 2, 4.d
e.	Provide a detailed description of the proposed approach to providing the Operator's stated requirements for employment to be included in the O&M Agreement as Annex IX (Operator Employment Requirements).	Part 2, 4.e; Exhibit 8; Exhibit 9
f.	Proposed timeline and key milestones for drafting, revising, and finalizing the Operator Employment Requirements.	Part 2, 4.f; Exhibit 9
g.	Provide a detailed description of the Qualified Proponent's proposed approach to meet or otherwise develop each of the following Mobilization Period Milestones:	Part 2, 4.g
h.	Emergency Response Plan, including the assumptions, procedures and actions provided therein, the Qualified Proponent's views on why the proposed plan is suited for both Puerto Rico and federal requirements and a description of prior experience in developing similar emergency response or contingency plans.	Part 2, 4.h
i.	Physical Security Plan.	Part 2, 4.h.i
ii.	Data Security Plan.	Part 2, 4.h.ii
i.	Provide proposed timeline and key milestones for drafting, revising, and finalizing (including obtaining the applicable regulatory approvals and coordinating subsequent implementation) each of the following items to be addressed during the Mobilization Period: Emergency Response Plan, Physical Security Plan, Data Security Plan, etc.	Part 2, 4.i

Genera PR Data Sheet Checklist No. 4 - Binding Proposal Form 1.4 - Approach to Mobilization
P3-Genera PR Bid Proposal [12.22.2021] (See Part 2: Approach to Mobilization)

Question		Response
Question #	Request / Question	
5. Additional Relevant Details		
a.	Qualified Proponent is invited to provide additional details viewed as relevant with respect to their Approach to Mobilization.	Part 2, 5.a; Exhibit 1.C; Exhibit 10
b.	Qualified proponent must comply with the System Operation Principles and the Agreed Operating Procedures (each as defined in the O&M Agreement).	Part 2, 5.b.
		NOTE to P3: This prompt included in Addendum No. 3 was not included in this Data Sheet, but as it is included in Binding Proposal Form 1.4, we are including it here for completeness.

P3A - Legacy Generation RFP
Binding Proposal Form 1.5
December 22, 2021

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Approach to O&M Services

Instructions to Proponent: Please fill in your responses in the "Response" column. If there is an attachment, please reference it in the "Response" column by using the naming convention of the proposal form number, the question number and sub-question number. For example, if you have to attach a file for Q1(a) of this form, please state in the Response column "See attached file "Response 1.5-1(a)" and attach/append it to this Binding Proposal Form.

Genera PR LLC (the Proponent) hereby acknowledges and affirms that the attached documentation (i) constitutes its full and complete submission for Binding Proposal Form 1.5, (ii) meets the requirements described in Section 4.1.5 (Approach to O&M Services) of the RFP and (iii) addresses the following topics, at a minimum.

Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority on November 10, 2020 (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

Question		
Question #	Request / Question	Response
1. General Approach to O&M		
a.	Provide a detailed description of your strategy and the proposed approach to plan for and execute the O&M Services for the Legacy Generation Assets (Annex VIII (Scope of Services) of the O&M Agreement) including, at minimum, the following:	Part 3, 1.a
i.	<i>How you would approach O&M differently for peakers versus baseload facilities, if applicable.</i>	Part 3, 1.a.i
ii.	<i>How you would assess the baseline plant conditions and develop a plan for operational improvements.</i>	Part 3, 1.a.ii
iii.	<i>Testing of operational and environmental activities and performance and recording and reporting such data as required.</i>	Part 3, 1.a.iii
iv.	<i>Government, public and media relations.</i>	Part 3, 1.a.iv
v.	<i>Union relations.</i>	Part 3, 1.a.v
vi.	<i>Human resources.</i>	Part 3, 1.a.vi
vii.	<i>Information Technology (IT) / Operational Technology (OT).</i>	Part 3, 1.a.vii
viii.	<i>Procurement (authorization, purchasing, receipt).</i>	Part 3, 1.a.viii
ix.	<i>Financial management and accounting.</i>	Part 3, 1.a.ix
x.	<i>Emergency response and disaster recovery.</i>	Part 3, 1.a.x
xi.	<i>Inventory management, including spare parts strategy.</i>	Part 3, 1.a.xi
xii.	<i>Asset management and maintenance programs.</i>	Part 3, 1.a.xii
xiii.	<i>Safety and Security planning and management.</i>	Part 3, 1.a.xiii
xiv.	<i>Administration of contracts.</i>	Part 3, 1.a.xiv
xv.	<i>Environmental management and reporting.</i>	Part 3, 1.a.xv
xvi.	<i>Regulatory and compliance requirements.</i>	Part 3, 1.a.xvi
xvii.	<i>Maintenance and outage planning for major equipment; (i.e., how will OEM recommendations be assessed, condition-based maintenance approaches, other/additional maintenance philosophies?</i>	Part 3, 1.a.xvii
xviii.	<i>Explain any specific predictive and/or condition-based maintenance approaches and programs you anticipate utilizing and how effectiveness will be measured.</i>	Part 3, 1.a.xviii
2. Organization and Community		
a.	Provide an organizational structure (chart), including roles and responsibilities of each member of the organization, and subcontractors as applicable.	Part 3, 2.a; Exhibit 2; Exhibit 11
b.	Provide a detailed description of the experience and credentials of the Qualified Proponent's proposed management team.	Part 3, 2.b; Exhibit 2
c.	Provide an explanation for the choice of subcontractors and contractors, including the scope of work, location (i.e. PR-based or other) and rationale for selection (i.e., including subcontractor experience and skillsets).	Part 3, 2.c; Exhibit 11

Genera PR Data Sheet Checklist No. 5 - Binding Proposal Form 1.5 - Approach to O &M Services
P3-Genera PR Bid Proposal [12.22.2021] (See Part 3: Approach to O &M Services)

Question		
Question #	Request / Question	Response
d.	Explain specific programs and plans to drive goodwill and Good Neighbor policies to accomplish the following:	Part 3, 2.d; Exhibit 5
i.	<i>Show commitment to the social welfare of the people and communities of Puerto Rico.</i>	Part 3, 2.d.i; Exhibit 5
ii.	<i>Perform community outreach to maintain a good relationship with local communities.</i>	Part 3, 2.d.ii; Exhibit 5
iii.	<i>Demonstrate commitment to use of local resources and your approach to involve local Puerto Rican entities.</i>	Part 3, 2.d.iii; Exhibit 5
e.	Provide examples of previous or current engagements wherein you have accomplished successful assimilation into and with a local community (i.e., relating to the items described in 2(d) i, ii and iii) and how you will execute a similar approach in PR.	Part 3, 2.e
f.	Provide your approach and methodology for communicating with customers regarding operational updates such as outages (planned and unplanned), recovery times, potential disruptions, internal communications and change management.	Part 3, 2.f
3. O&M Operational Execution		
a.	Provide a detailed explanation of how you would perform the following:	Part 3, 3.a
i.	<i>Plan and conduct maintenance, routine inspections, operating tests, and budgeting for associated expenditures. Explain if any of these activities are expected to be subcontracted.</i>	Part 3, 3.a.i
ii.	<i>Identify and execute any required safety programs or corrective actions.</i>	Part 3, 3.a.ii
iii.	<i>Perform scheduled, unscheduled, and emergency maintenance, repair, and replacement of equipment, including any balance of plant equipment. Explain if any of these activities are expected to be subcontracted.</i>	Part 3, 3.a.iii
iv.	<i>Manage scheduled, unscheduled, and forced outages, and restore power. Explain if any of these activities are expected to be subcontracted.</i>	Part 3, 3.a.iv
v.	<i>Coordinate emergency planning and storm restoration and recovery. Explain if any of these activities are expected to be subcontracted or contracted.</i>	Part 3, 3.a.v
vi.	<i>Develop and perform emergency drills and participate in emergency planning and drills led by the T&D Operator, as needed.</i>	Part 3, 3.a.vi
vii.	<i>Review and evaluate current, and/or develop spare parts equipment lists (new or refurbished) for all major equipment.</i>	Part 3, 3.a.vii
viii.	<i>Forecast, procure, store, and maintain the inventory of any necessary spare and consumable parts for the Legacy Generation Assets.</i>	Part 3, 3.a.viii
ix.	<i>Inspect major equipment components (e.g., buckets, nozzles, diaphragms, valves, combustion) and evaluate for re-use, repair, replacement.</i>	Part 3, 3.a.ix
x.	<i>Perform equipment repairs, when deemed the appropriate course of action and outline where these repairs will take place for all major (capital) types of equipment (i.e., on-site or at an authorized repair facility [explain if the facilities are expected to be the Qualified Proponent's, the OEMs', or third-party facilities]). Include estimated repair cycle for all major equipment that is anticipated to be repaired.</i>	Part 3, 3.a.x
xi.	<i>Procure and manage the delivery, and conduct quality testing of fuel, including natural gas, diesel (number 2 fuel oil) and heavy fuel (number 6 fuel oil), including logistics, fuel sampling and storage tank management, as applicable, as an agent for PREPA.</i>	Part 3, 3.a.xi
xii.	<i>Provide tank asset management plans including assessment of bottoms and inspection compliance plans.</i>	Part 3, 3.a.xii
xiii.	<i>Water management, including procurement, testing, disposal, and inspection, as required.</i>	Part 3, 3.a.xiii
xiv.	<i>Waste management, including chemicals, environmentally sensitive, hazardous and or dangerous materials requiring special handling.</i>	Part 3, 3.a.xiv; Exhibit 12
xv.	<i>Approach, process, and basis to assess initial baseline site/unit availability (availability - %), to monitor and drive improvements. Explain anticipated analysis, decision making and prioritization and selection process for programs / activities to be implemented.</i>	Part 3, 3.a.xv; Exhibit 13
xvii.	<i>Approach, process, and basis to assess initial baseline site/unit capacity (output in kW), to monitor and drive improvements. Explain anticipated analysis, decision making and prioritization and selection process for programs / activities to be implemented while considering the IRP retirement schedules.</i>	Part 3, 3.a.xvi; Exhibit 13
xvii.	<i>Approach, process, and basis to assess initial baseline site/unit efficiency (heat rate - BTU/kWh), to monitor and drive improvements. Explain anticipated analysis, decision making and prioritization and selection process for programs / activities to be implemented while considering the IRP retirement schedules.</i>	Part 3, 3.a.xvii; Exhibit 13

Genera PR Data Sheet Checklist No. 5 - Binding Proposal Form 1.5 - Approach to O & M Services
P3-Genera PR Bid Proposal [12.22.2021] (See Part 3: Approach to O & M Services)

Question		
Question #	Request / Question	Response
xviii.	Approach and frequency report key performance indicators ("KPIs") including on key fleet, site and equipment operating characteristics and metrics, such as: safety performance, availability, capacity / output, fuel consumption (including efficiency / heat rate), forced outages (including root cause, corrective action, duration and costs), planned outages (including schedule, planned and actual downtime), other critical performance and/execution results reflecting the quality and effectiveness of the O&M Agreement execution. Please provide a sample monthly report	Part 3, 3.a.xviii; Exhibit 14
4. O&M Functional Activities		
a.	Provide a detailed explanation of how you would perform the following:	Part 3, 4.a
i.	Establish and maintain a computerized maintenance management system for the Legacy Generation Assets.	Part 3, 4.a.i
ii.	Liaise with PREPA, the T&D Operator or any of their assignees or successors regarding dispatch and related T&D system matters and providing required information.	Part 3, 4.a.ii
iii.	Interface with and provide reports to regulators including the Energy Bureau and with environmental compliance agencies such as the Environmental Protection Agency, the Occupational Safety and Health Administration and others, as may be required.	Part 3, 4.a.iii
iv.	Establish an occupational health and safety culture and improvement program.	Part 3, 4.a.iv
v.	Establish a quality assurance and/or quality management system program.	Part 3, 4.a.v
vi.	Manage, conduct, and track job training (including regulatory-based trainings, if applicable).	Part 3, 4.a.vi
vii.	Prepare initial year and two (2)-year forecasts of budgets for generation costs, including fuel costs, and all operation and maintenance costs expected to be incurred to run, operate, and maintain the Legacy Generation Assets until decommissioned.	Part 3, 4.a.vii
viii.	Obtain and maintain licenses, permits, and consents, as necessary.	Part 3, 4.a.viii
5. Additional Relevant Details		
a.	Qualified Proponent is invited to provide additional details viewed as relevant with respect to their Approach to O&M Services.	Part 3, 5.a; Exhibit 15

Genera PR Data Sheet Checklist No. 6 - Binding Proposal Form 1.6 - Approach to Decommissioning
P3-Genera PR Bid Proposal [12.22.2021] (See Part 4: Approach to Decommissioning)

P3A - Legacy Generation RFP
Binding Proposal Form 1.6
December 22, 2021

CONFIDENTIAL

Approach to Decommissioning

Instructions to Proponent: Please fill in your responses in the "Response" column. If there is an attachment, please reference it in the "Response" column by using the naming convention of the proposal form number, the question number and sub-question number. For example, if you have to attach a file for Q1(a) of this form, please state in the Response column "See attached file "Response 1.6-1(a)"" and attach/append it to this Binding Proposal Form.

Genera PR LLC (the Proponent) hereby acknowledges and affirms that the attached documentation (i) constitutes its full and complete submission for Binding Proposal Form 1.6, (ii) meets the requirements described in Section 4.1.6 (Approach to Decommissioning) of the RFP and (iii) addresses the following topics, at a minimum.

Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority on November 10, 2020 (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

Question #	Request / Question	Response
1. General Approach		
a.	Outline your general approach and main scope of work for Decommissioning Services (Annex XIV - (Decommissioning Plan) of the O&M Agreement) for a site (e.g., equipment, materials, tanks, electrical, mechanical, removal of fluids, buildings, foundations, etc.).	Part 4, 1.a
b.	Outline plans and disposition process for: equipment, materials, tanks, buildings, foundations, other.	Part 4, 1.b
c.	Outline your process and decision factors to recommend the appropriate course of action, such as: demolition, removal, scrap, obsolescence, sale, storage, re-application or other use for major equipment.	Part 4, 1.c
d.	Explain your approach and methodology to ensure meeting all requirements for compliance, including permitting, regulatory, state/federal approvals and reporting.	Part 4, 1.d
2. Scope and Estimated Costs		
a.	Provide your approach for outlining expected scope of work, estimated duration(s) and associated costs (permits, planning, execution, remediation, etc.).	Part 4, 2.a
b.	Explain your evaluation and planning processes specifically for each category, scope and costs:	Part 4, 2.b
i.	<i>Above ground activities; scope and costs.</i>	Part 4, 2.b.i
ii.	<i>Below ground activities; scope and costs.</i>	Part 4, 2.b.ii
iii.	<i>Demolition, remediation, scrapping, transport, storage, other activities; scope and costs.</i>	Part 4, 2.b.iii
iv.	<i>Specialty equipment needed and activities; scope and costs.</i>	Part 4, 2.b.iv
3. Resource Planning		
a.	Outline approach to resource planning including all parties involved, anticipated subcontractors (if any), showing all roles and responsibilities.	Part 4, 3.a
b.	Outline expected decommissioning team structure and key roles and team members by scope.	Part 4, 3.b
4. Remediation/Waste Management		
a.	Outline general and expected remediation activities and evaluations, contamination, environmental, testing, remediation, controls, final closure, other.	Part 4, 4.a
b.	Explain specific processes and activities for collection and testing of soil, water, building materials, equipment, including evaluation, analysis, remediation, and signoff.	Part 4, 4.b
c.	Address your plans and approach for coal ash, ash ponds, solid waste, landfills, etc. (where applicable).	Part 4, 4.c
e.	Explain the expected approach and processes for management and dispositioning of fuel, liquids, tanks, chemicals, hazardous materials, asbestos, PCB, other potentially dangerous, harmful, or contaminated items/materials.	Part 4, 4.d
f.	Describe the approach that would be taken if on island disposal is not an option.	Part 4, 4.e
5. Plant Transfer or Repurposing		
a.	Provide a description of your expected approach and support plans in the event of a plant transition (i.e., to assist with the transition of the plants to third parties) or for repurposing (e.g., synchronous condensers, etc.) to the extent that certain plants may be removed from the O&M Agreement, but not decommissioned.	Part 4, 5.a
6. Site Property		
a.	Explain the approach and expected conditions the site(s) will be left in/returned to; landfill, grading, land use restrictions (brownfield, greenfield).	Part 4, 6.a

Genera PR Data Sheet Checklist No. 6 - Binding Proposal Form 1.6 - Approach to Decommissioning
P3-Genera PR Bid Proposal [12.22.2021] (See Part 4: Approach to Decommissioning)

Question #	Request / Question	Response
b.	Explain your expectations for future site access and controls after decommissioning; access, restrictions, vehicular traffic, general foot-traffic, fencing, security, and monitoring practices.	Part 4, 6.b
7. Site Closure & Handoff		
a.	Explain the approach and expected activities for final site closure, handoff and demobilization of resources and equipment.	Part 4, 7.a
8. Communication & Engagement		
a.	Outline your plans for public awareness, communication, and acceptance programs.	Part 4, 8.a; Exhibit 5
b.	Outline your plans for stakeholder, state, regulatory, environmental agencies awareness, communication, involvement, and approval.	Part 4, 8.b
9. Additional Relevant Details		
a.	Qualified Proponent is invited to provide additional details viewed as relevant with respect to their Approach to Decommissioning.	Part 4, 9.a

Genera PR Data Sheet Checklist No. 7 - Binding Proposal Form 1.7 - Approach to Demobilization
P3-Genera PR Bid Proposal [12.22.2021] (See Part 5: Approach to Demobilization)

P3A - Legacy Generation RFP
Binding Proposal Form 1.7
December 22, 2021

CONFIDENTIAL

Approach to Demobilization

Instructions to Proponent: Please fill in your responses in the "Response" column. If there is an attachment, please reference it in the "Response" column by using the naming convention of the proposal form number, the question number and sub-question number. For example, if you have to attach a file for Q1(a) of this form, please say in the Response column "See attached file "Response 1.7-1(a)"" and attach/append it to this Binding Proposal Form.

Genera PR LLC (the Proponent) hereby acknowledges and affirms that the attached documentation (i) constitutes its full and complete submission for Binding Proposal Form 1.7, (ii) meets the requirements described in Section 4.1.7 (Approach to Demobilization) of the RFP and (iii) addresses the following topics, at a minimum.

Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority on November 10, 2020 (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

Question		Response
Question #	Request / Question	
1. General Approach		
a.	Outline your general approach and main scope of work for Demobilization Services (Annex XV (Demobilization Plan) of the O&M Agreement) for a site (e.g., equipment, materials, vehicles, personnel, security access etc.).	Part 5, 1.a; Exhibit 16
b.	Outline plans and strategy for: equipment, materials, vehicles, contracts, personnel (including subcontractors), site handover, other.	Part 5, 1.b
c.	Outline your process and decision factors to determine the appropriate course of action for: disassembly, removal, site cleanup of offices, buildings and other facilities, transportation / moves, transition of personnel, equipment and supplies not required or included in the contract from the site.	Part 5, 1.c
d.	Explain your approach and methodology to ensure meeting all requirements for compliance, including permitting, regulatory, state/federal approvals and reporting.	Part 5, 1.d
e.	Explain your strategy and approach to achieving final contract closeout and settlement of final invoices, claims etc.	Part 5, 1.e
f.	To the extent that the reason for Demobilization varies (e.g., handover, decommission, repurpose, contract expiration or termination, status quo) highlight any differences involved with your Approach to Demobilization.	Part 5, 1.f
2. Scope and Estimated Costs		
a.	Provide outline of expected scope of work, estimated duration(s) and associated costs (permits, planning, execution, remediation, or removal, etc.).	Part 5, 2.a
b.	Explain your evaluation and planning processes specifically for each category, scope, and costs, where applicable:	Part 5, 2.b
i.	<i>Equipment handover; scope and costs.</i>	Part 5, 2.b.i
ii.	<i>Relocation of equipment, vehicles, or other materials to another location; scope and costs.</i>	Part 5, 2.b.ii
iii.	<i>Specialty equipment needed and associated activities, scope, and costs.</i>	Part 5, 2.b.iii
iv.	<i>Waste disposal, clearing and marking of fuel and chemicals storage and deposits, if any, on the site; scope and costs.</i>	Part 5, 2.b.iv
v.	<i>Employee transition and knowledge transfer plan, including turnover of personnel information, HR activities, records and documentation, security access, site and equipment inspection and maintenance records, closeout reports etc., if applicable, scope and costs.</i>	Part 5, 2.b.v
vi.	<i>Debriefing and transitioning of employees and subcontractors.</i>	Part 5, 2.b.vi
3. Resource Planning		
a.	Outline resource requirements and all parties involved, anticipated subcontractors (if any) and ramp down period, showing all roles and responsibilities.	Part 5, 3.a
b.	Outline expected demobilization team structure and key roles and team members by scope, including post-handover transition support and training of personnel, if needed.	Part 5, 3.b
4. Remediation/Waste Management		

Genera PR Data Sheet Checklist No. 7 - Binding Proposal Form 1.7 - Approach to Demobilization
P3-Genera PR Bid Proposal [12.22.2021] (See Part 5: Approach to Demobilization)

Question		
Question #	Request / Question	Response
a.	Outline general and expected remediation / removal activities and evaluations; contamination, environmental, testing, controls, remediation / removal, final handover, or closure, as applicable.	Part 5, 4.a
b.	Explain the expected approach and processes for management and disposition of fuel, liquids, tanks, chemicals, hazardous materials, asbestos, PCB, other potentially dangerous, harmful, or contaminated items/materials, as applicable.	Part 5, 4.b
c.	Describe the approach that would be taken if on island disposal is not an option.	Part 5, 4.c
5. Site and Property		
a.	Explain the approach and expected conditions the site(s) will be left in/returned to; landfill, grading, land use restrictions (brownfield, greenfield).	Part 5, 5.a
b.	Explain the plan, timing, and steps for return / transfer of property, equipment, vehicles and records and documentation (including operating procedures, inspection and maintenance reports, functional documentation, security access).	Part 5, 5.b
6. Communications & Engagement		
a.	Outline your plans for public awareness, communication, and acceptance programs, as required.	Part 5, 6.a
b.	Outline your plans for stakeholder, state, regulatory, environmental agencies awareness, communication, involvement, and approvals, as required.	Part 5, 6.b; Exhibit 5
7. Additional Relevant Details		
a.	Qualified Proponent is invited to provide additional details viewed as relevant with respect to their Approach to Demobilization.	Part 5, 7.a

Genera PR Data Sheet Checklist No. 8 - Binding Proposal Form 1.8 - Operator Recruitment and Staffing Plan
P3-Genera PR Bid Proposal [12.22.2021] (See Part 6: Operator Recruitment and Staffing Plan)

P3A - Legacy Generation RFP
Binding Proposal Form 1.8
December 22, 2021

CONFIDENTIAL

Operator Recruitment and Staffing Plan

Instructions to Proponent: Please fill in your responses in the "Response" column. If there is an attachment, please reference it in the "Response" column by using the naming convention of the proposal form number, the question number and sub-question number. For example, if you have to attach a file for Q1(a) of this form, please state in the Response column "See attached file "Response 1.8-1(a)"" and attach/append it to this Binding Proposal Form.

Genera PR LLC (the Proponent) hereby acknowledges and affirms that the attached documentation (i) constitutes its full and complete submission for Binding Proposal Form 1.8, (ii) meets the requirements described in Section 4.1.8 (Operator Recruitment and Staffing Plan) of the RFP and (iii) addresses the following topics, at a minimum.

Capitalized terms not defined herein shall have the meaning set forth in the Request for Proposals for Puerto Rico Electric Power Thermal Generation Facilities issued by the Puerto Rico Public-Private Partnerships Authority on November 10, 2020 (as amended, the "RFP") or the final form of the Puerto Rico Legacy Generation Assets Operation and Maintenance Agreement (the "O&M Agreement"). If there is a term defined in both, and their definitions conflict, the definition in the O&M Agreement shall prevail.

Question		Response
Question #	Request / Question	
1. General Organization		
a.	Provide organizational chart outlining general organizational structure proposed and clearly identifying the Qualified Proponent's key personnel to be involved in the proposed structure (identifying their relevant qualifications and experience). Highlight central versus site-specific structures, as well as functional roles as applicable.	Part 6, 1.a; Exhibit 2
b.	List and describe all portions of the work that are expected to be subcontracted, identifying categories that the Qualified Proponent expects to locally subcontract with PR resources.	Part 6, 1.b
c.	Provide a list of all subcontractors (if known), descriptions of activities each subcontractor will perform, rationale for selection of each subcontractor including experience, skillset, and location (PR-based or other) for the work activities being performed and a detailed description of the strategy for managing subcontractors.	Part 6, 1.c
2. Recruitment and Staffing Plan		
a.	Provide a detailed description of the proposed recruitment and staffing plans, including:	Part 6, 2.a
i.	<i>Job classifications, descriptions (including documentation of responsibilities and duties), and necessary qualifications (i.e., education, training, certifications, skills, etc.).</i>	Part 6, 2.a.i; Exhibit 2
ii.	<i>Qualified Proponent's proposed approach to managing a predominantly Spanish-speaking workforce and managing inter-cultural interactions.</i>	Part 6, 2.a.ii
b.	Provide your hiring plan to fill all personnel positions, including proposed strategies and timelines for outreach, recruitment, screening, enrollment, on-boarding, and training of personnel. Include a detailed schedule for initial recruitment and staffing and general approach on how you expect to meet the specific milestones in a timely fashion.	Part 6, 2.b
c.	Provide your estimated number (or %) of PREPA employees that you expect to employ and outline the general evaluation process and selection criteria regarding which employees will be retained.	Part 6, 2.c; Exhibit 9
3. Employee Benefits, Relations and Union		
a.	Provide a detailed description of the proposed review of employee pension and benefit plans, including transfer plans or credit, if any, of existing employees and their accrued benefits and seniority.	Part 6, 3.a
b.	Provide a detailed description of the proposed approach to the development of a labor relations plan, including:	Part 6, 3.b
i.	<i>Existing work rules that the Qualified Proponent would propose be removed from collective bargaining arrangements currently in place.</i>	Part 6, 3.b.i
ii.	<i>Changes and/or amendments to existing collective bargaining arrangements.</i>	Part 6, 3.b.ii
c.	Provide a detailed description of the proposed approach to the development of employee retention program.	Part 6, 3.c
d.	Provide a detailed description of the proposed approach to the development of employment policies, procedures, and handbooks.	Part 6, 3.d
e.	Provide a detailed description of the proposed approach to reviewing employment applications, conducting interviews, and hiring staff.	Part 6, 3.e

Genera PR Data Sheet Checklist No. 8 - Binding Proposal Form 1.8 - Operator Recruitment and Staffing Plan
P3-Genera PR Bid Proposal [12.22.2021] (See Part 6: Operator Recruitment and Staffing Plan)

Question		
Question #	Request / Question	Response
f.	Provide a detailed description of how the Qualified Proponent would manage staffing and personnel during emergencies (i.e., Storm Duty Roles), including organization and communication strategies during the duration of an emergency.	Part 6, 3.f
g.	Provide a description of the roles and responsibilities of off-site staff, if any, that will support execution of the services and the scope of that assistance.	Part 6, 3.g
4. Training Program		
a.	Provide a detailed description of the Qualified Proponent's proposed approach to training and development of employees, including:	Part 6, 4.a
i.	<i>The proposed curriculum of initial and ongoing training program for each major staff category, including the Qualified Proponent's approach to identifying industry-informed curriculums and how it would develop and update training curriculums.</i>	Part 6, 4.a.i
ii.	<i>A description of key training tools and deliverables (i.e., electronic platforms, delivery of manuals and materials to trainee).</i>	Part 6, 4.a.ii
iii.	<i>Information on relevant health and safety training programs.</i>	Part 6, 4.a.iii
iv.	<i>Information on who will provide the training (include instructors, additional technical staff, and non-technical staff) and the number of hours of training per year.</i>	Part 6, 4.a.iv
v.	<i>Information on how you will assess employees' comprehension and knowledge of information covered in required training programs.</i>	Part 6, 4.a.v
vi.	<i>Information on how you will record and track training completion, as well as monitoring and identification for when required training (initial and/or ongoing) is to be scheduled for employees.</i>	Part 6, 4.a.vi
5. Communication Plan		
a.	Please provide a detailed approach with respect to internal and external communications as it pertains to staffing and recruitment.	Part 6, 5.a
6. Additional Relevant Details		
a.	Qualified Proponent is invited to provide additional details viewed as relevant with respect to their Operator Recruitment and Staffing Plan.	Part 6, 6.a

P3A - Legacy Generation RFP

Binding Proposal Form 1.9
December 22, 2021

Operational and Financial Proposal



Article 1: Definitions

Parent Company:
Please enter name of Parent Company

New Fortress Energy Inc.

Target Service Commencement Date:



Proponent will enter proposed Target Service Commencement Date pursuant to Section 1.1 of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

Parent Guarantee:



Proponent will enter the maximum amount of the Operator Guarantee

Article 4: Mobilization Period

Section 4.7 (b)

Mobilization Fee Cap:



Proponent will enter \$ mobilization fee cap to be used for the Mobilization Period (as defined in the O&M Agreement), pursuant to [Section 4.7\(b\)](#) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

Section 4.9 (a)

Delay Liquidated Damages (weekly):



Delay Liquidated Damages (maximum):



Proponent will enter \$ amounts for Delay Liquidated Damages (weekly and maximum) pursuant to [Section 4.8\(a\)](#) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

Article 7 - Compensation; O&M Budgets

Section 7.6 (d)

Reserve Account Amount:



Proponent will provide Reserve Account 7.6 (d) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

Article 17: Demobilization

Section 17.3 (b)

% Margin - Demobilization Services:



Proponent will enter % profit margin for Operator on the Demobilization Services, pursuant to Section 17.3(b) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

REDACTED

Article 19: Indemnification

Section 19.3 (a)

Operator's Liability Maximum

[REDACTED]

[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Proponent will enter maximum \$ limit Operator's Liability to Owner Indemnitees under Section 19.3 (Indemnification by Operator), in the aggregate for all Losses during the Term, pursuant to [Section 19.3\(a\)\(i\)](#) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

Section 19.3 (b)

Owner's Liability Maximum:

[REDACTED]	[REDACTED]	[REDACTED]
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Proponent will enter maximum \$ limit Owner's Liability to Operator Indemnitees under Section 19.3 (Indemnification by Operator), in the aggregate for all Losses during the Term, pursuant to [Section 18.3\(a\)\(i\)](#) of the O&M Agreement, in Definitive Proposal Form 1.9 - Operational and Financial Proposals

P3A - Legacy Generation RFP
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Operational and Financial Proposal



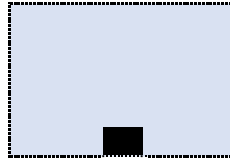
Annex II - Compensation

Section I (A): O&M Fixed Fee

Please indicate the schedule of O&M Fixed Fee payable to the Operator in each Contract Year

Contract Year	O&M Fixed Fee (\$ millions)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

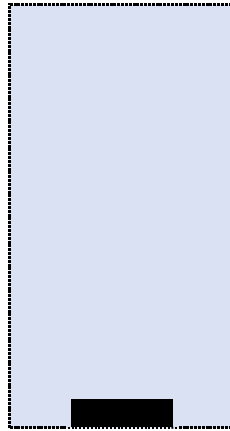
Section II: Decommissioning Fixed Fees



% of O&M Fee for Decommissioning:

Please indicate the % of the O&M Fixed Fee payable to the Operator for decommissioning services pursuant to Section I.B

Section III(B): Incentives and Penalties



Maximum Incentive Payments:

Please indicate the maximum incentive payments payable under the four subcategories, pursuant to Section III.B of the O&M Agreement

1. Operation Cost Efficiency

Please indicate the percent of actual expenditure savings payable to the Operator under the Operation Cost Efficiency

Criteria	% of Savings
[Redacted]	[Redacted]
[Redacted]	[Redacted]
[Redacted]	[Redacted]
[Redacted]	[Redacted]

Maximum Incentive Payments:

Please indicate the maximum incentive payment payable to the Operator under the Operation Cost Efficiency incentive category

2. Equivalent Availability Factor

Please indicate the amount of incentive payments (or penalty) payable to the Operator for the Baseload Units under the Equivalent Availability Factor incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Please indicate the amount of incentive payments (or penalty) payable to the Operator for the Peaking Units under the Equivalent Availability Factor incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Maximum Incentive Payments: [REDACTED]

Please indicate the maximum incentive payment payable to the Operator under the Equivalent Availability Factor incentive category

3. Safety Compliance

Please indicate the amount of incentive payments (or penalty) payable to the Operator for the Safety Compliance - OSHA Lost Time Incidents incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Please indicate the amount of incentive payments (or penalty) payable to the Operator for the Safety Compliance - OSHA Recordable Injury or Illnes incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Please indicate the amount of incentive payments (or penalty) payable to the Operator for the Safety Compliance - OSHA Fatality or Severe Injury incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]	[REDACTED]

Maximum Incentive Payments: [REDACTED]

Maximum Penalties: [REDACTED]

Please indicate the maximum incentive payment payable to and maximum penalty assessed to the Operator under the Safety Compliance incentive category

4. Environmental Compliance

Please indicate the amount of incentive payments payable (or penalty assessed) to the Operator for the Environmental Compliance incentive category

Criteria	Type	Amount
[REDACTED]	[REDACTED]	[REDACTED]

[REDACTED]

Maximum Incentive Payments: [REDACTED]

Maximum Penalties: [REDACTED]

Please indicate the maximum incentive payment payable to and maximum penalty assessed to the Operator under the Environmental Compliance incentive category

5. Reporting Obligations

Reporting Charge (per 15 days) [REDACTED]

Please indicate the penalty (per 15 days) for failing to provide a response to request for information by the Administrator

Maximum Reporting Charge: [REDACTED]

Please indicate the maximum Reporting Obligation Charge the Operator can incur in any Contract Year

Section III(C): Decommissioning Service Categories

1. Decommissioning Cost Efficiency

Please indicate the percent of actual expenditure savings payable to the Operator under the Decommissioning Cost Efficiency

Criteria	% of Savings
[REDACTED]	[REDACTED]

Maximum Incentive Payments: [REDACTED]

Please indicate the maximum incentive payment payable to the Operator under the Decommissioning Cost Efficiency incentive category

[REDACTED]

Please indicate the % penalty of the Decommissioning Service Fee to be assessed to the Operator for each week of delay in the decommissioning schedule

[REDACTED]

Annex X - Mobilization Hourly Fully Allocated Rates

Please submit the amounts of the Mobilization Fully Allocated Rates as a part of the RFP response

Employee Category	Fully Allocated Hourly Rate	Expected Hours	% of Fully Allocated Fees
Information Technology			
Human Resources – Systems			
Human Resources – Human Capital			
Human Resources – FTEs			
Contractor PMO			
Finance			
Regulatory			
Permitting			
Legal			
Communications			
Operator PMO			
Total			
Operations	-	-	-
HSSEQ	-	-	-
Information Technology	-	-	-
Reserve	-	-	-
Total	-	-	-
Cap	-	-	-

